

City of Prescott

City Council - Study Session



May 26, 2026 | 1:00 PM
201 N Montezuma Street
Council Chambers, 1st Floor
Prescott, AZ 86301

AGENDA

The following Agenda will be considered by the **Prescott City Council** at its **Study Session** pursuant to the Prescott City Charter, Article II, Section 13. Notice of the meeting is given pursuant to Arizona Revised Statutes, Section 38-431.02. One or more members of the Council may be attending the meeting through the use of a technological device.

Viewing & Participation

This meeting may be viewed on Channel 64, Facebook Live or on the City's website: [City of Prescott Live Meeting Feed](#)

Public comments for Council may be submitted through the City website: [Public Comment Form](#)

1. **CALL TO ORDER**
2. **ROLL CALL**
3. **DISCUSSION**
 - A. Presentation & Discussion Regarding the Facilities Assessment and Condition Report by Terracon Consultants, Inc.
 - B. Presentation, Discussion and Possible Direction or Action Regarding a Follow-Up to the FY2027 Budget Workshops I, II, and III.
4. **ADJOURNMENT**

Upon a public majority vote of a quorum of the City Council, the Council may hold an executive session, which will not be open to the public, regarding any item listed on the agenda but only for the following purposes:

- (1) Discussion or consideration of personnel matters (A.R.S. §38-431.03(A)(1));
- (2) Discussion or consideration of records exempt by law (A.R.S. §38-431.03(A)(2));
- (3) Discussion or consultation for legal advice with the city's attorneys (A.R.S. §38-431.03(A)(3));
- (4) Discussion or consultation with the city's attorneys regarding the city's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation, or in settlement discussions conducted in order to avoid litigation (A.R.S. § 38-431.03(A)(4));
- (5) Discussion or consultation with designated representatives of the city to consider its

position and instruct its representatives regarding negotiations with employee organizations (A.R.S. §38-431.03(A)(5));

(6) Discussion, consultation or consideration for negotiations by the city or its designated representatives with members of a tribal council, or its designated representatives, of an Indian reservation located within or adjacent to the city (A.R.S. §38-431.03(A)(6));

(7) Discussion or consultation with designated representatives of the city to consider its position and instruct its representatives regarding negotiations for the purchase, sale or lease of real property (A.R.S. §38-431.03(A)(7)).

CERTIFICATION OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Prescott City Hall on 5/21/26 at 11:00 a.m. in accordance with the statement filed by the Prescott City Council with the City Clerk.

Sarah M. Thornhill

Sarah M. Thornhill, City Clerk



TO: MAYOR AND CITY COUNCIL
AGENDA: May 26 Study Session
DATE: May 26, 2026
DEPT: Facilities
ITEM #: 3.A
SUBJECT: Presentation & Discussion Regarding the Facilities Assessment and Condition Report by Terracon Consultants, Inc.

ITEM SUMMARY

The City of Prescott contracted with Terracon Consultants, Inc. to complete a comprehensive Facility Condition Assessment (FCA) of City-owned buildings and related site infrastructure. The assessment evaluated the condition of 69 facilities located across 35 sites throughout the City and established a 10-year forecast for maintenance, repair, and replacement needs.

The FCA identified approximately \$5.1 million in current deferred maintenance deficiencies and projected approximately \$33 million in total maintenance, repair, replacement, and preventative maintenance needs over the next 10 years. Despite the identified backlog, the City's overall Facility Condition Index (FCI) was rated "Good," with a portfolio FCI score of 0.0189.

The assessment provides the City with a data-driven framework for prioritizing future Capital Improvement Plan (CIP) investments, preventative maintenance planning, and long-term facility asset management.

BACKGROUND

The City initiated the Facility Condition Assessment to better understand the current condition of major building systems and infrastructure assets and to identify both immediate and long-term capital needs. The work was performed by Terracon Consultants, Inc.

The assessment included:

- 69 facilities at 35 separate sites;
- Approximately 642,647 square feet of facilities;
- 3,477 inventoried building and site components; and
- 345 identified work items requiring corrective action.

The FCA utilized visual, non-destructive inspections and industry-standard UNIFORMAT II classifications to inventory and assess building systems, including structural, roofing, HVAC, plumbing, electrical, site improvements, and related infrastructure.

The purpose of the assessment was to:

- Identify deferred maintenance deficiencies;
- Evaluate remaining useful life of building components;
- Establish replacement and preventative maintenance forecasts; and
- Support development of future maintenance budgets and Capital Improvement Plans.

The report concluded that the City's overall facility portfolio remains in generally good condition; however, significant ongoing investment will be required to address aging infrastructure and maintain facility performance levels over time.

FINANCIAL IMPACT

The FCA established the following key financial metrics for the City's facility portfolio:

- Total estimated replacement value of facilities and site assets: approximately \$269.9 million;
- Current deferred maintenance backlog: approximately \$5.1 million;
- Estimated first-year (2026) maintenance and replacement needs: approximately \$5.5 million;
- Estimated 10-year capital renewal costs: approximately \$23.3 million;
- Estimated 10-year preventative maintenance costs: approximately \$4.57 million.

The report also noted that annual preventative maintenance funding requirements are estimated at approximately \$398,928 beginning in 2026, with projected annual inflation of 3 percent.

The FCA findings will be used to guide future budgeting, preventative maintenance programming, and capital planning efforts. Funding strategies for identified repairs and replacements will be evaluated through future annual budget processes and Capital Improvement Plan development.

RECOMMENDED ACTION

This item is for discussion only. No formal action will be taken.

ATTACHMENTS

1. Facilities Assessment and Condition Report_Presentation



City of Prescott

Facility Condition Assessments Findings

Presented By:
Terracon Consultants, Inc.



Overview

- The City of Prescott commissioned a Facility Condition Assessment (FCA) to evaluate the condition of its portfolio wide facilities and infrastructure
- The goal is to support informed capital planning and long-term asset management
- This assessment provides a data-driven understanding of:
 - Current facility condition
 - Deferred maintenance
 - Future funding requirements

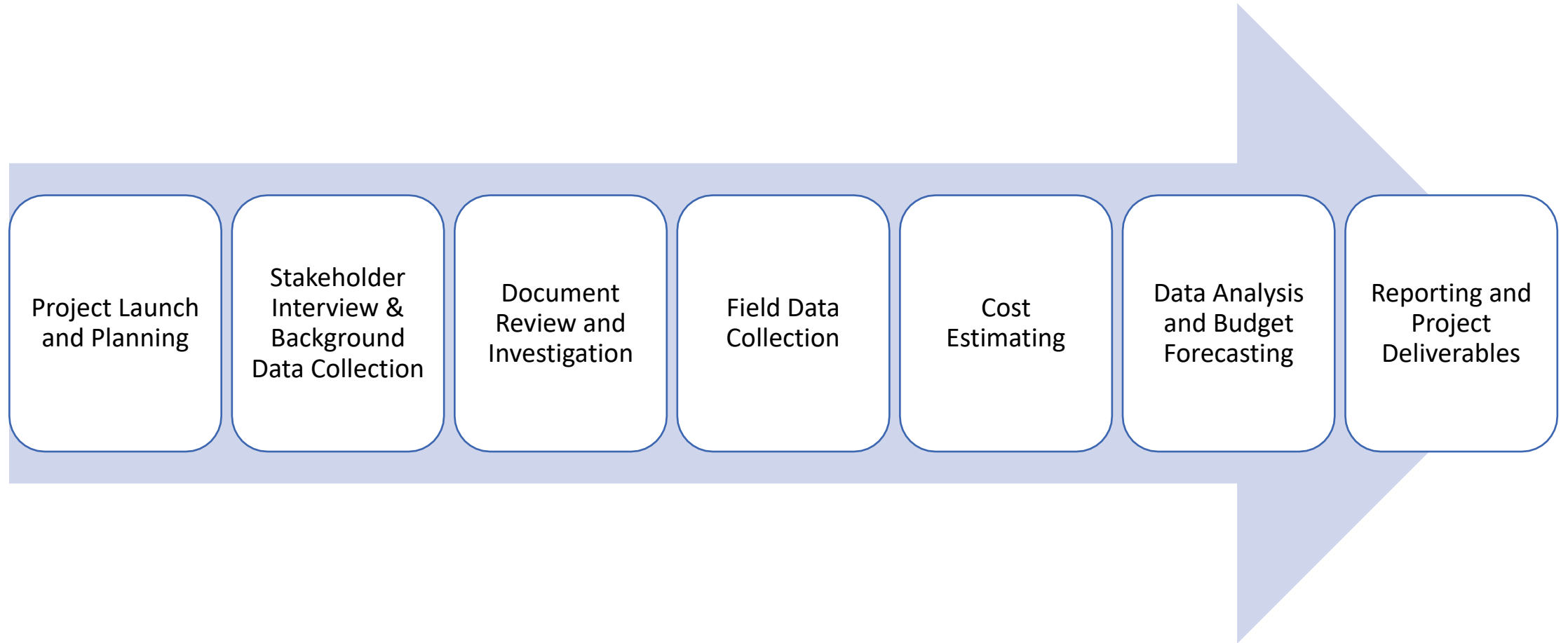
Key Metrics

Number of Sites	35	Inventory Records	3,477
Number of Facilities	69	Work Item Records	345
Combined Floor Area (GSF)	642,647	Work Item Costs	\$5,112,383
Total Replacement Value	\$273,198,325	Portfolio FCI	0.0189
		FCI Rating	Good

Scope of Work

- Conduct a comprehensive Facility Condition Assessment (FCA) of City-owned facilities and site infrastructure
- Perform on-site inspections using visual, non-destructive evaluation methods
- Develop a detailed inventory of building components using UNIFORMAT II classification
- Assess each component for condition, age, and estimated service life
- Identify deficiencies and required repairs or replacements
- Prepare planning-level cost estimates for maintenance, repair, and capital renewal needs
- Develop a 10-year capital planning model to forecast future funding requirements
- Provide data and analysis to support Capital Improvement Planning (CIP) and asset management decisions

Project Workflow



Direct Condition Rating

Rating	Definition	Rating Index
Green (+)	Free of observed or known distresses. Less than 1 year old	100%
Green	Some, but not all, minor (non-critical) subcomponents may suffer from slight degradation, or a few major (critical) subcomponents may suffer from slight degradation. More than 1 year old.	90%
Green (-)	Some, but not all, minor (non-critical) subcomponents may suffer from minor degradation, or more than one major (critical) subcomponent may suffer from slight degradation.	70%
Yellow (+)	A very few major (critical) subcomponents may suffer from moderate deterioration with perhaps a few minor (non-critical) subcomponent that suffer from severe deterioration.	55%
Yellow	Major (critical) subcomponents may suffer from moderate deterioration with perhaps many minor (non-critical) subcomponent that suffer from severe deterioration.	45%
Yellow (-)	Most subcomponents may suffer from moderate deterioration or a few major (critical) subcomponents that may suffer from severe deterioration.	33%
Red(+)	A majority of subcomponents are severely degraded, and others may have varying degrees of degradation.	20%
Red	Most subcomponents are severely degraded.	10%
Red(-)	Few if any subcomponents salvageable.	1%

BSL -Beyond Service Life - When a system or component's actual age is higher than its assigned ESL but still functioning in place it is considered beyond service life or BSL. When BSL is added to a DCR rating it reduces the Rating Index by half.

EST RSL (yrs.) – Estimated Remaining Service Life

- If the component has a Direct Condition Rating:
$$\text{EST RSL} = \text{ESL} \times \text{Direct Rating Index} \times \text{PM Factor}$$

- Example Calculation:

$$\text{ESL} = 20$$

$$\text{DCR} = \text{Y+}$$

$$\text{Direct Rating Index} = 0.55$$

$$\text{PM Factor} = 0.90$$

- Then:

$$\text{EST RSL} = 20 \times 0.55 \times 0.90 = 9.9 \text{ years}$$

- If no Direct Condition Rating data is present:
$$\text{EST RSL} = (\text{ESL} - \text{Age}) \times \text{PM Factor}$$

- Example Calculation:

$$\text{ESL} = 20$$

$$\text{Age} = 5$$

No DCR

$$\text{PM Factor} = 0.90$$

- Then:

$$\text{EST RSL} = (20 - 5) \times 0.90 = 13.5 \text{ years}$$

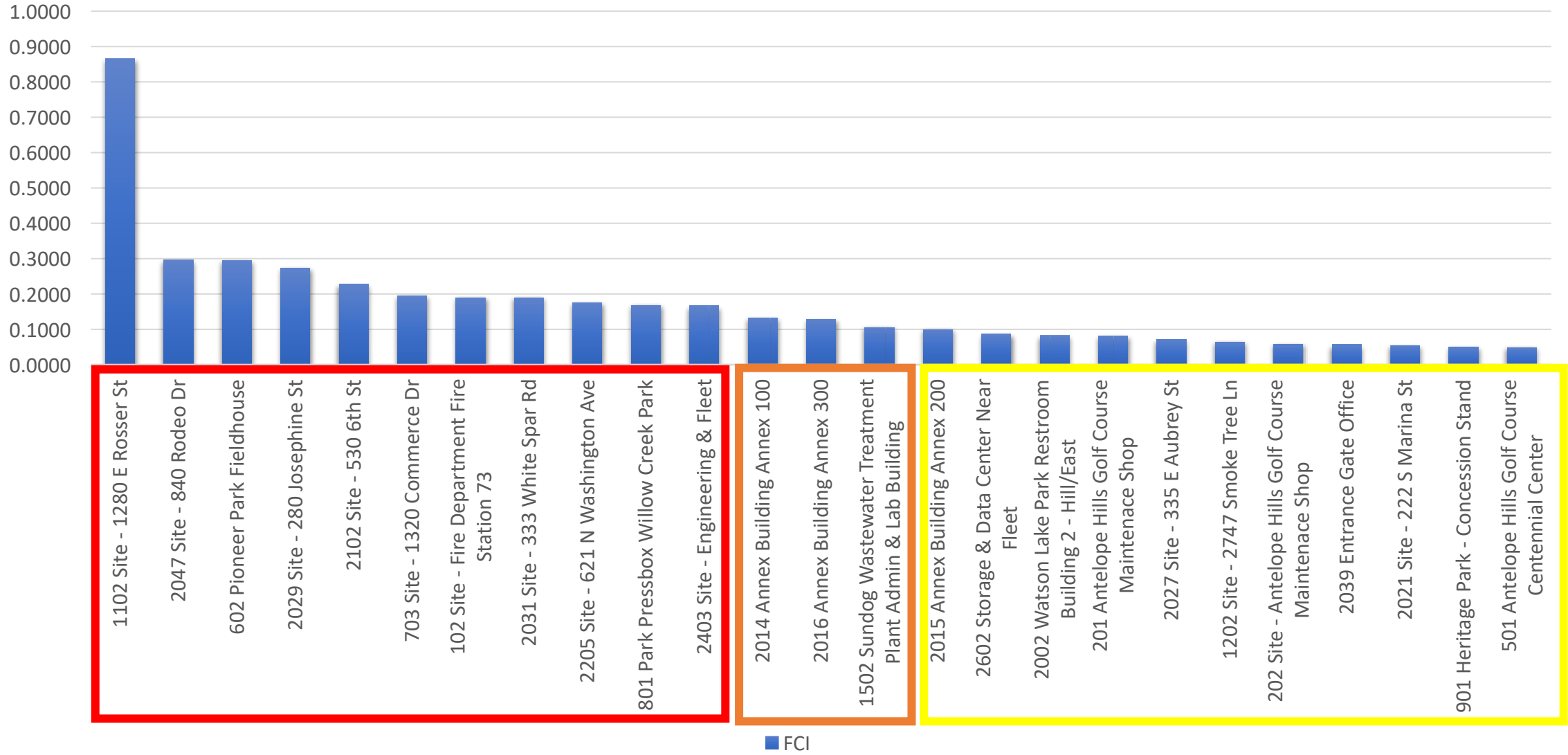
Current Portfolio Condition

- Facility Condition Index (FCI): .0189
- Overall Portfolio Condition: GOOD

$$FCI = \left(\frac{\text{Total Cost of Repairs}}{\text{Current Replacement Value}} \right) \times 100$$

Condition	FCI Range	Site Assets	Building Assets	Total Replacement Value	% of Total Replacement Value	Current Repair & Replacement Costs	% of Total Costs
Very Poor	> 0.15	9	2	\$ 5,188,017	2%	\$ 1,598,544	31%
Poor	> 0.10 and ≤ 0.15	0	3	\$ 2,483,663	1%	\$ 287,407	6%
Fair	>0.05 and ≤ 0.10	4	6	\$ 4,373,378	2%	\$ 307,120	6%
Good	>0 and ≤ 0.05	17	45	\$ 247,126,917	92%	\$ 2,919,214	57%
Very Good	0	5	13	\$ 10,740,127	4%	\$ -	0%
Total		35	69	\$ 269,912,102	100%	\$ 5,112,286	100%

FCI



Budget Accounts

Budget Accounts is used to define the Budget Categories to fund construction related expenditures for operations, maintenance, repairs, replacements, new construction, alterations, demolition and such.

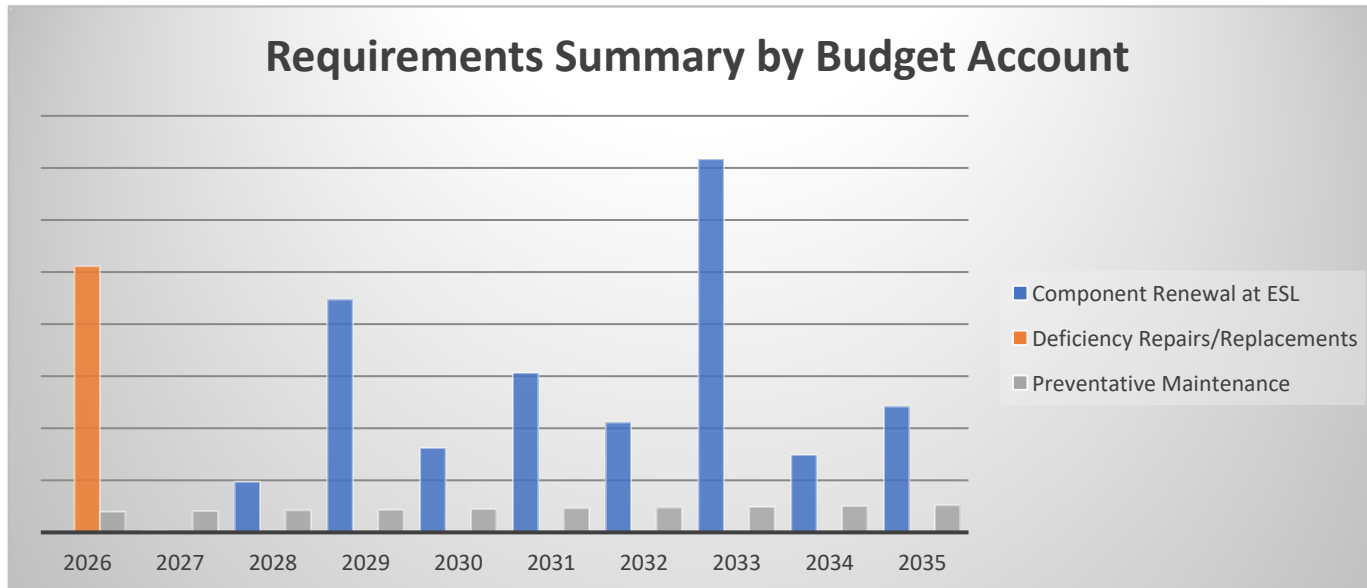
- **Maintenance – Preventive Maintenance:** Planned, routine activities (inspection, cleaning, adjustments, minor repairs) to maintain asset performance and achieve expected service life.
- **Sustainment – Deficiency Repairs/Replacements:** Reactive work to fix or replace worn or failed components to restore normal operations; includes both repairs (partial fixes) and in-kind replacements (complete components).
- **Sustainment – Component Renewal (ESL):** Planned, long-term capital investments to replace major systems and components at the end of their service life, ensuring continued facility performance beyond annual maintenance.

Requirements Analysis

- The first-year requirements in 2026 total over \$5.5 million.
- Component Renewals at the End of Service Life total over \$23 million over the next 10 years.
- The backlog of current deficiency repairs and replacements totals over \$5 million.
- Preventative Maintenance (PM) requirements were estimated at a cost of 0.44% of the Current Replacement Value of the inventoried components that typically require PM on at least an annual basis.
- Preventative Maintenance costs are estimated at close to \$400 thousand in 2026, and over \$4.5 million over the 10-year study period.
- All costs are inflated at an annual rate of 3% per year.

Requirements by Budget Account

Budget Account	Year 1 2026	Year 2 2027	Year 3 2028	Year 4 2029	Year 5 2030	Year 6 2031	Year 7 2032	Year 8 2033	Year 9 2034	Year 10 2035	Grand Total
Component Renewal at ESL	\$2,270	\$29,789	\$973,533	\$4,473,772	\$1,623,036	\$3,067,119	\$2,111,804	\$7,168,129	\$1,490,979	\$2,417,982	\$23,358,413
Deficiency Repairs/Replacements	\$5,112,383										\$5,112,383
Preventative Maintenance	\$398,928	\$410,887	\$423,226	\$435,911	\$448,990	\$462,448	\$476,338	\$490,621	\$505,345	\$520,500	\$4,573,194
Grand Total	\$5,513,581	\$440,676	\$1,396,759	\$4,909,683	\$2,072,026	\$3,529,567	\$2,588,142	\$7,658,750	\$1,996,324	\$2,938,482	\$33,043,990
Active Assets	104	104	104	104	104	104	104	104	104	104	
Total Replacement Value	\$269,912,102	\$278,009,465	\$286,349,749	\$294,940,241	\$303,788,449	\$312,902,102	\$322,289,165	\$331,957,840	\$341,916,575	\$352,174,073	



Gross Square Footage	642,647		
Total Replacement Value	\$269,912,102	\$	420.00\$/SF
Component Renewal at ESL	\$23,358,413	\$	36.35\$/SF
Deficiency Repairs/Replacements	\$5,112,383	\$	7.96\$/SF
Preventative Maintenance	\$4,573,194	\$	7.12\$/SF
Preventative Maintenance %	0.15%		

Highest Cost and Impact WIs at Requirement Year

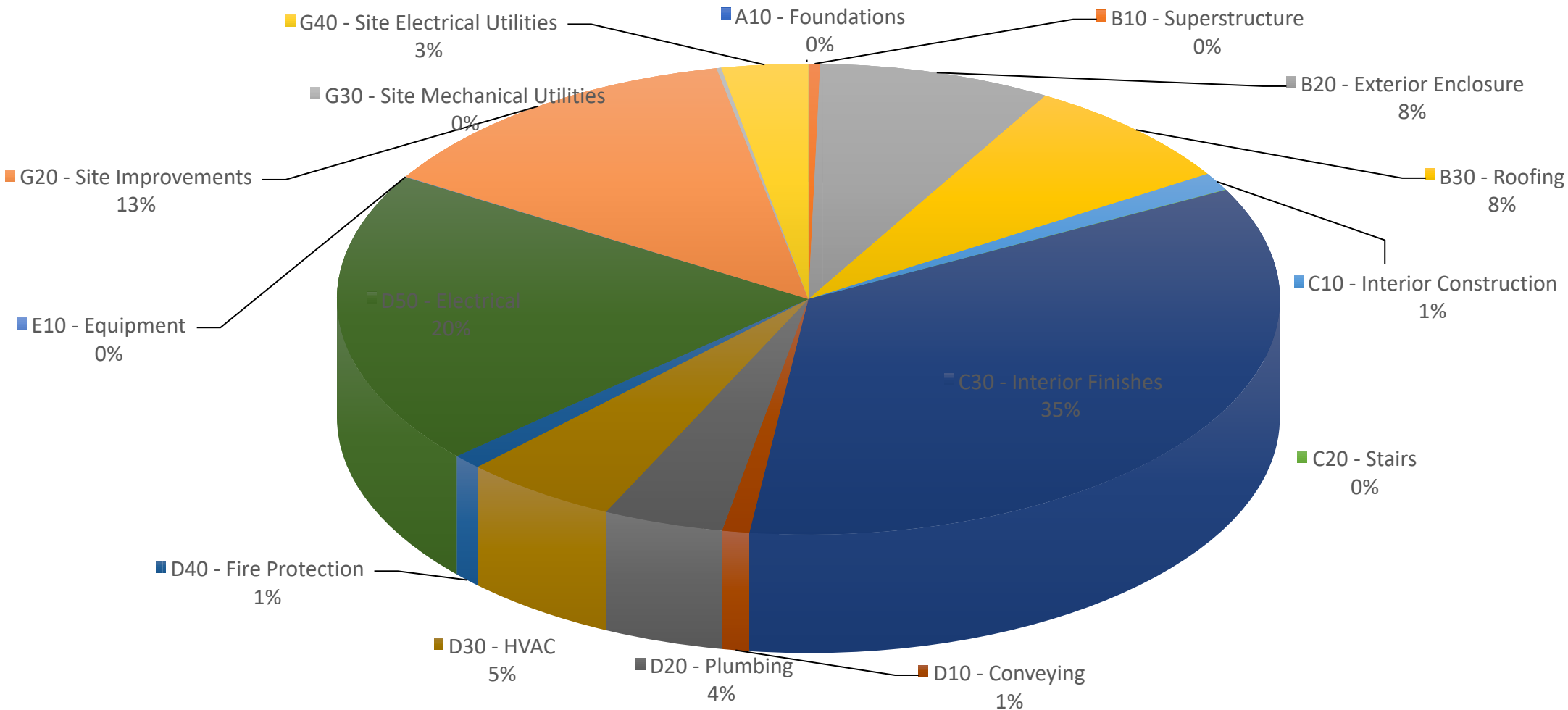
Highest Cost WIs

Asset Name	Work Item Name	Cost At Requirement Year
Site - 1280 E Rosser St	Replace bituminous roadway	\$ 321,485
Site - 1280 E Rosser St	Replace parking lot	\$ 307,835
New City Hall	Replace Air Handling Unit	\$ 232,128
Site - Engineering & Fleet	Repair cracks and uneven surfaces	\$ 196,675
Grace Sparkes Activity Center	Repair roof membrane	\$ 188,047
Site - 840 Rodeo Dr	Repair cracks and damages	\$ 186,541
Library	Replace shingles	\$ 178,805
Parking Garage	Replace Hydraulic, Passenger Elevator, 2500 lbs, 5 Stops	\$ 154,858
Site - 280 Josephine St	Repair base underneath surface	\$ 115,591
Airport Terminal - Old Terminal	Replace Carpet	\$ 112,470
Site - 621 N Washington Ave	Replace damaged concrete pavement	\$ 99,806

Highest Impact WIs

Asset Name	Work Item Name	Impact Type
Site - 621 N Washington Ave	Replace damaged concrete pavement	Safety
Fire Department Fire Station 72	Install fall protection	Safety
Grandstand	Repair concrete surface.	Safety
Park Pressbox Willow Creek Park	Replace Floor 02 Finish	Safety
Jockey Quarters Area	Investigate and repair concrete roof structure.	Safety
Sundog Wastewater Treatment Plant Admin & Lab Building	Install fall protection.	Safety
Grandstand	Repair concrete stairs.	Safety
Antelope Hills Golf Course Maintenance Shop	Replace Aluminum Windows	Environmental
Site - 333 White Spar Rd	Replace and repaint parking lot.	Mission
Annex Building Annex 300	Replace balcony components.	Mission
Rodeo Grounds Warehouse/Shop (Building A)	Repair partition walls.	Mission

Level 2 Requirements over 10 years



No Funding Scenario

Budgeted Spend for Next 10 Years **\$0**

Year	Year	Component Renewal at ESL	Deficiency Repairs/ Replacements	Preventative Maintenance	Grand Total	Active Assets	Total Replacement Value	Target Spend	Inflation	Deferred Requirements	FCI End of Year
Year 1	2026	\$2,270	\$5,112,383	\$398,928	\$5,513,581	104	\$269,912,102		3%	\$5,513,581	0.0204
Year 2	2027	\$29,789		\$410,887	\$440,676	104	\$278,009,465		3%	\$6,119,664	0.0220
Year 3	2028	\$973,533		\$423,226	\$1,396,759	104	\$286,349,749		3%	\$7,700,013	0.0269
Year 4	2029	\$4,473,772		\$435,911	\$4,909,683	104	\$294,940,241		3%	\$12,840,697	0.0435
Year 5	2030	\$1,623,036		\$448,990	\$2,072,026	104	\$303,788,449		3%	\$15,297,944	0.0504
Year 6	2031	\$3,067,119		\$462,448	\$3,529,567	104	\$312,902,102		3%	\$19,286,449	0.0616
Year 7	2032	\$2,111,804		\$476,338	\$2,588,142	104	\$322,289,165		3%	\$22,453,184	0.0697
Year 8	2033	\$7,168,129		\$490,621	\$7,658,750	104	\$331,957,840		3%	\$30,785,530	0.0927
Year 9	2034	\$1,490,979		\$505,345	\$1,996,324	104	\$341,916,575		3%	\$33,705,420	0.0986
Year 10	2035	\$2,417,982		\$520,500	\$2,938,482	104	\$352,174,073		3%	\$37,655,064	0.1069
		\$23,358,413	\$5,112,383	\$4,573,194	\$33,043,990						

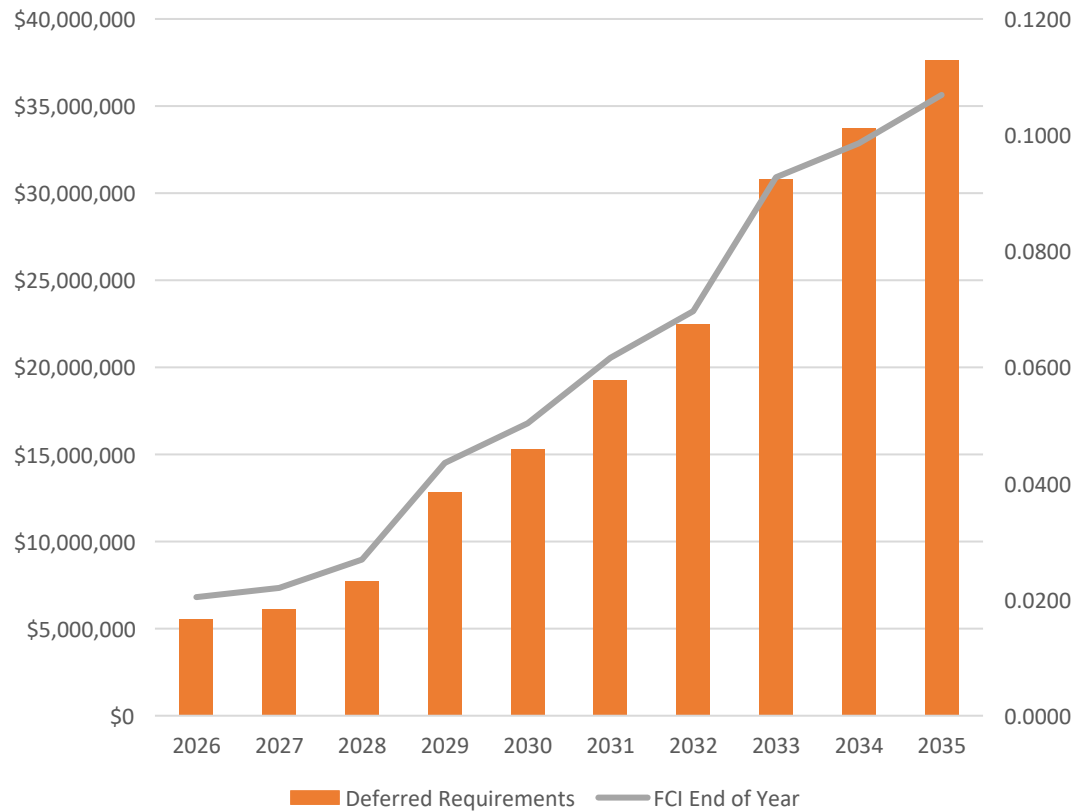


Sustainable Funding Scenario

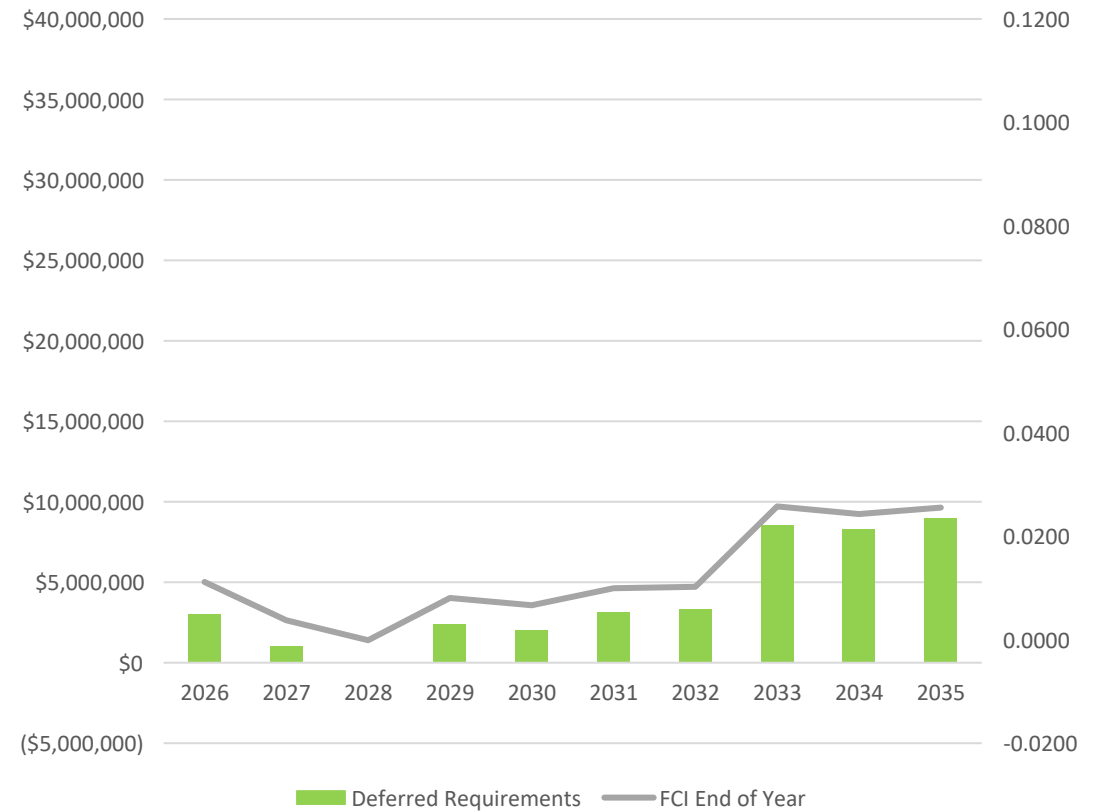
Budgeted Spend for Next 10 Years								\$2,500,000			
Year	Year	Component Renewal at ESL	Deficiency Repairs/ Replacements	Preventative Maintenance	Grand Total	Active Assets	Total Replacement Value	Target Spend	Inflation	Deferred Requirements	FCI End of Year
Year 1	2026	\$2,270	\$5,112,383	\$398,928	\$5,513,581	104	\$269,912,102	\$2,500,000	3%	\$3,013,581	0.0112
Year 2	2027	\$29,789		\$410,887	\$440,676	104	\$278,009,465	\$2,500,000	3%	\$1,044,664	0.0038
Year 3	2028	\$973,533		\$423,226	\$1,396,759	104	\$286,349,749	\$2,500,000	3%	(\$27,237)	-0.0001
Year 4	2029	\$4,473,772		\$435,911	\$4,909,683	104	\$294,940,241	\$2,500,000	3%	\$2,381,629	0.0081
Year 5	2030	\$1,623,036		\$448,990	\$2,072,026	104	\$303,788,449	\$2,500,000	3%	\$2,025,104	0.0067
Year 6	2031	\$3,067,119		\$462,448	\$3,529,567	104	\$312,902,102	\$2,500,000	3%	\$3,115,424	0.0100
Year 7	2032	\$2,111,804		\$476,338	\$2,588,142	104	\$322,289,165	\$2,500,000	3%	\$3,297,029	0.0102
Year 8	2033	\$7,168,129		\$490,621	\$7,658,750	104	\$331,957,840	\$2,500,000	3%	\$8,554,690	0.0258
Year 9	2034	\$1,490,979		\$505,345	\$1,996,324	104	\$341,916,575	\$2,500,000	3%	\$8,307,655	0.0243
Year 10	2035	\$2,417,982		\$520,500	\$2,938,482	104	\$352,174,073	\$2,500,000	3%	\$8,995,366	0.0255
		\$23,358,413	\$5,112,383	\$4,573,194	\$33,043,990						

Comparison

No Funding Scenario



Sustainable Funding Scenario



Conclusion

- Understand current portfolio condition related to FCI
- No Funding Scenario
- Sustainable Funding Scenario

- Questions

Thank you!

Contacts

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Staff Facilities Professional

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TO: MAYOR AND CITY COUNCIL
AGENDA: May 26 Study Session
DATE: May 26, 2026
DEPT: Finance
ITEM #: 3.B
SUBJECT: Presentation, Discussion and Possible Direction or Action Regarding a Follow-Up to the FY2027 Budget Workshops I, II, and III.

ITEM SUMMARY

This item is for Council discussion and direction on changes for the tentative budget.

BACKGROUND

The City Manager's recommended budget was presented to City Council during budget workshops held on April 27, May 11, and May 19. Several topics raised during those workshops require further discussion and clarification. Staff is seeking Council guidance on any desired changes so they can be reflected in the tentative budget scheduled for Council consideration on June 9, 2026.

FINANCIAL IMPACT

The proposed Fiscal Year 2027 budget allocates resources to provide services to City residents in the coming year.

RECOMMENDED ACTION

Following discussion, Council may provide direction and any necessary motions regarding adjustments to the FY2027 proposed budget

ATTACHMENTS

1. FY27 Council Workshop Followup _Presentation

FY27 Budget Workshop Follow-up

May 26, 2026



Council Workshop Follow-up FY27 Budget

FY27 Council Budget Process to Date	
1/20/26 to 1/21/26	Council Strategic Planning Retreat
03/03/26	FY26 mid-year budget report and FY27 preliminary look
01/15/26 to 03/13/26	Dept planning and submission of budget information and requests
03/30/26 to 04/10/26	City Manager and Budget Department review and formation of FY27 proposed budget
04/27/26	Annual Council Budget Workshop #1
05/11/26	Annual Council Budget Workshop #2
5/19/26	Annual Council Budget Workshop #3
05/26/26	Council Meeting - Budget Workshop Follow-up
06/09/26	Tentative budget adoption FY27
06/23/26	Public Hearing, Property Tax Hearing, Final budget adoption FY27
7/14/26	Property Tax Levy Adoption





Prescott City Court Filings by Case Type & Fiscal Year

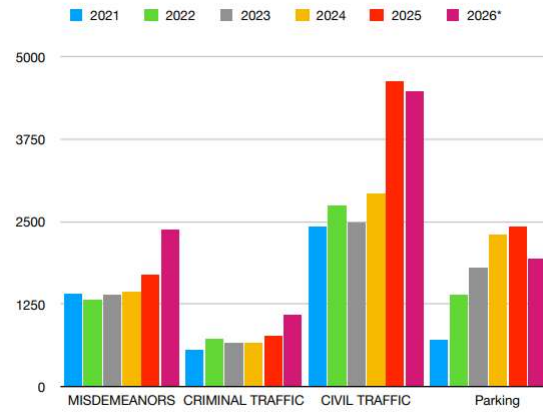
CASE TYPE	2021	2022	2023	2024	2025	2026*
MISDEMEANORS	1414	1302	1384	1440	1685	2375
Criminal Failures to Appear	88	101	7	68	40	161
All Others	1326	1201	1377	1372	1645	2214
CRIMINAL TRAFFIC	559	714	671	666	766	1043
DUI	356	475	488	363	403	544
Other Criminal Traffic	152	146	111	194	243	357
Serious Criminal Traffic	51	93	72	109	120	184
CIVIL TRAFFIC	2422	2745	2481	2930	4638	4475
PROTECTIVE ORDERS	2	2	0	0	0	2
LOCAL ORDINANCES	704	1389	1796	2301	2431	1934
Parking	698	1383	1789	2299	2426	1930
Non-Parking	6	6	7	2	5	4
TOTAL	5101	6152	6332	7337	9520	10050

*YTD Total Incoming Filings as of 05/08/26

Prescott City Court Filings by Case Type & Fiscal Year

Prescott City Court Filings by Case Type and Fiscal Year

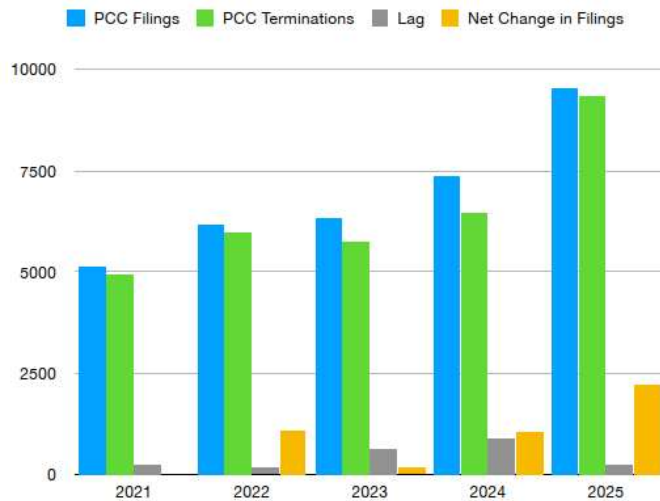
CASE TYPE	2021	2022	2023	2024	2025	2026*
MISDEMEANORS	1414	1302	1384	1440	1685	2375
CRIMINAL TRAFFIC	559	714	671	666	766	1085
CIVIL TRAFFIC	2422	2745	2481	2930	4638	4475
Parking	698	1383	1789	2299	2426	1930
TOTAL	5101	6152	6332	7337	9520	10050



*YTD Total Incoming Filings as of 05/08/26

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Prescott City Court Filings/Terminations



Year	2021	2022	2023	2024	2025
PCC Filings	5101	6152	6332	7337	9520
PCC Terminations	4897	5975	5723	6461	9314
Lag	204	177	609	876	206
Net Change in Filings		1051	180	1005	2183
Net Change 2021-25					86.63%

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FY27 Budget Workshop Follow-up
May 26, 2026

Prescott City Court Current Space Utilization

PCC Current Space Utilization

	Solo Space	Common Space	
Staff Offices	871		
Superior Court Courtroom 104	957		
Superior Court Chambers	280		
Main Waiting		1010	
Check-In		392	
Courtroom Waiting		957	
Jury Room		336	
Front Counter		150	
Chambers Restroom		36	
Public Bathrooms		510	
Staff Bathroom		51	
Breakroom		300	
Total	2108	3742	
TOTAL SPACE UTILIZED			5850

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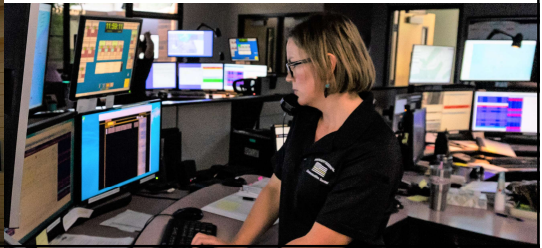
City Court Budget Changes

	Estimated Ending FY26	Original FY27 Budget	Budget Changes	Revised FY27 Budget	Projected FY28 Budget	
Expenditures						
Personnel	720,986	1,312,710	(267,006)	1,045,704	1,097,989	Eliminated 3 FTE (Court Security)
Non-Personnel	383,210	812,926	(103,050)	709,876	741,366	Reduced non-personnel Expenditures
Subtotal Operations	1,104,196	2,125,636	(370,056)	1,755,580	1,839,355	
Total Capital Request - One-Time	-	1,675,000	(275,000)	1,400,000	-	Reduced capital request
Total with Capital	1,104,196	3,800,636	(645,056)	3,155,580	1,839,355	
Court Program Revenues						
General Program Revenues	122,460	121,030	(1,370)	119,660	118,530	
City Court Assessment Fee	22,000	12,000	10,000	22,000	50,000	
Court Docket Fee	15,000	181,000	-	181,000	185,000	
Court Capital Improvement Fee - NEW	-	-	80,000	80,000	100,000	New Fee
Court Sustainability Fee - NEW	-	-	125,000	125,000	150,000	New Fee
Civil Traffic Parking Sanctions (PD)	-	-	38,700	38,700	38,700	Reassigned from PD
Civil/Criminal Sanctions Fines (PD)	-	-	250,000	250,000	250,000	Reassigned from PD
Court Program Revenues	159,460	314,030	502,330	816,360	892,230	
Total Budget Impact	944,736	3,486,606	(1,147,386)	2,339,220	947,125	

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Public Safety Tax Initiative

Reconciliation of Projects, Coverage, and Fiscal Responsibility Following Prop 478



PLANNING WINDOWS



IMMEDIATE NEEDS

Catching Up to Current Needs

SHORT TERM

Repairing Maintenance Backlog

LONGER TERM

Preparing for Future Growth

FACILITY NEEDS



IMMEDIATE NEEDS	SHORT TERM	LONGER TERM
1 to 3 years	4 to 7 years	8 to 10 years
INITIATIVES	INITIATIVES	INITIATIVES
<ul style="list-style-type: none"> • Fire Stations <ul style="list-style-type: none"> ◦ 1 new ◦ 1 relocated ◦ 1 major remodel • Police <ul style="list-style-type: none"> ◦ Property and evidence facility 	<ul style="list-style-type: none"> • Fire Stations <ul style="list-style-type: none"> ◦ 3 safety and health remodels ◦ Land and design for second new station • Police <ul style="list-style-type: none"> ◦ Additional facilities and enhancements 	<ul style="list-style-type: none"> • Fire Stations <ul style="list-style-type: none"> ◦ Build second new station

OPERATIONAL NEEDS



IMMEDIATE NEEDS	SHORT TERM	LONGER TERM
1 to 3 years	4 to 7 years	8 to 10 years
INITIATIVES	INITIATIVES	INITIATIVES
<ul style="list-style-type: none"> • Recruitment and retention challenges • New Personnel <ul style="list-style-type: none"> ◦ 16 sworn police ◦ 13 fire personnel ◦ 2 fire safety positions ◦ 3 support staff (records, radio, information technology) • Low Acuity Response • Public access defibrillation program 	<ul style="list-style-type: none"> • Recruitment and retention challenges • New personnel <ul style="list-style-type: none"> ◦ Emergency management staffing ◦ Special enforcement team ◦ Additional K-9's 	<ul style="list-style-type: none"> • New personnel <ul style="list-style-type: none"> ◦ Fire Station 77 Staffing

COMMUNITY IMPACTS



IMMEDIATE NEEDS

1 to 3 years

IMPACTS

- Fill downtown, midtown, and northside response gaps
- Improve response times
- Fill critical public safety positions
- Stabilize recruitment and retention
- Enhanced community policing & traffic enforcement

SHORT TERM

4 to 7 years

IMPACTS

- Improve health and safety of public safety personnel
- Prepare for future growth of the community
- Improve existing public safety facilities to extend their life

LONGER TERM

8 to 10 years

IMPACTS

- Continue to focus on improving public safety outcomes

Public Safety Tax Initiative (Prop 478)

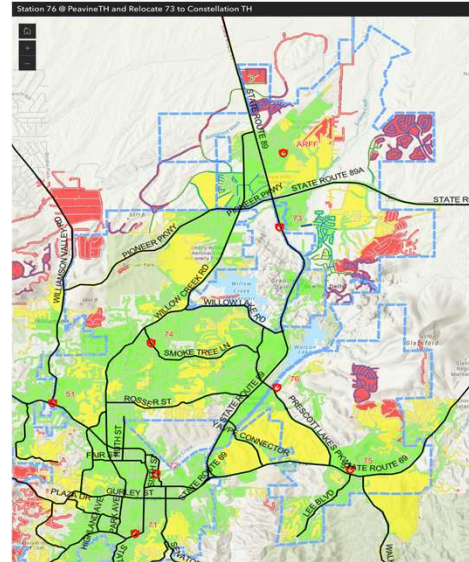
- Promise: Improving Public Safety Services - Facilities, Operations, and Community Impacts.
- Budget is the means to the end. Original estimates were created to develop the tax percentage proposal.
- Commitment to community - needs exist, funding approved.
- Tax provided for both capital and operating. We are prioritizing capital infrastructure up front. Which means previously planned operating capacity will shift to capital infrastructure as needed.
- Goals:
 - Meet the needs and be responsible for dollars spent - evaluate the strategic goals of each individual project
 - End the 0.2% tax increment early.

Promises Kept: Delivering the Scope

100% Scope Fulfillment

Despite evolving costs, the originally promised scope is being met. All stations (72, 73, 76) are moving forward with full operational capacity.

- No Service Reductions: Station locations and apparatus counts remain as promised.
- Strategic Filling of Gaps: Coverage analytics confirm that new locations significantly reduce response times in high-growth corridors.
- Fiscal Diligence: We are actively “value-engineering” to ensure every dollar is spent on safety, not ornamentation.



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Primary Fire Station Cost Factors

- PSTI timeline to prepare projections did not allow for architectural conceptual design or imply fully designed stations.
- The primary driver in station cost increases are increased square footage at all projects, Station 72 (6th Street) requiring a full rebuild, and site related costs that were not known for cost projections.
- Square footage assumptions for PSTI were developed using station examples throughout the western US that were designed in the mid to late 2010's prior to Covid-19 and other increases.
- Existing stations are undersized requiring utility and storage space compared to the original projections. These are incorporated into new builds to support enhanced operations (Ex: Additional Reserve Apparatus).
- Note: The PSTI policy direction focuses on direct community service level improvements. Internal support factors like logistics and storage will remain on the department's strategic roadmap as part of the regular budget process.

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Fire Prop 478 Capital Plan FY25-FY35

	Original Estimates	Current Estimates	Variance	Primary Justification
Fire				
Station 73	13,393,000	17,160,378	3,767,378	Site prep (fill dirt), utility/traffic control relocation.
Station 76	11,368,000	15,216,220	3,848,220	Leveling with Sundog Pkwy; relocation of Peavine lot.
Engine for Station 76	1,165,000	1,645,609	480,609	Inflation in heavy machinery/engine costs.
Station 72	8,120,000	16,001,664	7,881,664	Shift from remodel to rebuild; structural/asbestos issues.
Ladder Tender for Station 72	950,000	894,577	(55,423)	
Training Center Improvements	1,500,000	2,832,000	1,332,000	Engineering and site condition adjustments.
Station 71 Remodel	2,106,000	2,106,000	-	Pending adjustments until plans are developed
Station 75 Remodel	2,210,000	2,210,000	-	Pending adjustments until plans are developed
Station 74 Remodel	2,314,000	2,314,000	-	Pending adjustments until plans are developed
Station 77	19,189,600	19,189,600	-	
Engine for Station 77	1,720,000	1,720,000	-	
PSTI Capital Purchases	-	1,655,084	1,655,084	Emergency Manager vehicle and Self Contained Breathing Apparatus replacements.
Total Fire	64,035,600	82,945,132	18,909,532	

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Required vs. Excessive



Source: Perlman Architects Floor Plan Design

Defining "Need"

- **Required:** Decontamination zones and separation of Hot/Cold zones (NFPA 1500) to prevent cancer. This adds ~2,500 sf over 2024 projections.
- **Excessive (Reductions):** We are reducing the size of secondary spaces such as reception square footage and reducing the Community Room capacity by 33% to ensure responsible design.

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Station 72: Rebuild Decision



Remodel vs. Full Reconstruction

Initial projections assumed a remodel to save costs. Professional "due diligence" revealed a remodel would be more expensive and less functional.

- Asbestos remediation in original structure.
- Structural component location not suited for drive-through bays which is a primary safety consideration.
- Utility relocation costs complicate the design and reduce options for siting the station on the lot.

Result: A rebuild allows for drive-through safety and modern setbacks, meeting all assumptions within a 50-year facility lifespan.

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Site Realities & Engineering Needs

Station 73

The selected site involves fill dirt requirements and site access engineering.

Station 76

Requires leveling to match Sundog Parkway elevation and the relocation of the existing Peavine parking lot.

Drive-Through Bays

Standardized in all designs to improve turnout times and apparatus safety.

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Design Refinement & Cost Saving Examples

Recent Committee Reductions

Our design committee is trimming excess space where scope is not impacted:

- Training/Community Room: Reduced from 24 to 16-person capacity.
- Watch Room: Deleted entirely at Station 73.
- Utility: Recombining IT and storage rooms for footprint efficiency.

Firefighter Safety & Health

While trimming space, we are maintaining firefighter health components such as physical fitness and supporting strategic plan goals for recruitment and retention.

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Police Prop 478 Capital Plan FY25-FY35

	Original Estimates	Current Estimates	Variance	Primary Justification
Police				
Property and Evidence Facility & Substation	8,330,000	48,108,740	39,778,740	Combined with adjustments below and adding impact fees
Additional Facility	28,917,000	-	(28,917,000)	Combined with Property & Evidence facility
Remodel of Downtown Facility	6,361,740	2,000,000	(4,361,740)	Reduced with substation, difference added to new building
Firing Range Improvement	475,000	474,180	(820)	
Radio Tower Improvements	1,500,000	1,404,050	(95,950)	
Additional Vehicles - Impact Fees	-	449,039	449,039	New, but has a separate funding source
Additional Vehicles - PSTI	945,750	1,834,250	888,500	New policy of one vehicle per officer
Total Police	46,529,490	54,270,259	7,740,769	

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Police Facilities

- Project cost estimates have increased modestly, with adjustments strategically reallocating funds to maximize long-term value for both the Police Department and the community.
- The design team advised that reducing the facility size or scope by approximately 50% would leave the building inadequate within 5-8 years.
- The current design is based on projected community and Police Department growth over the next 20-30 years.
- Reducing scope now would likely result in higher long-term costs through future expansion or renovation needs.
- Additional site improvements and facility enhancements are envisioned beyond the initial construction project.
- Planning for these future capital needs within the first 10 years of PSTI funding will help avoid future funding shortfalls.

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Public Safety Tax Initiative 10-year Capital Plan Funding (FY25-35)

	Original Estimates	Current Estimates	Variance	Comments
Total Capital Plan	110,565,090	137,215,391	26,650,301	Design/planning phases currently ongoing, construction contracts not yet obtained
	Original Estimates	Current Estimates	Capacity Change	
Additional Capacity from:				
Sales Tax Estimates*	243,424,175	245,900,178	2,476,003	Conservative assumption using 2% year over year increase
Impact Fees	8,988,526	12,521,252	3,532,726	New impact fee rates adopted after original estimates
General Fund share of Capital	-	1,645,609	1,645,609	American Rescue Plan Act (ARPA) for purchase of St 76 Engine
Debt service interest estimates	6,639,131	2,078,820	4,560,311	Original 10 years of debt, current 3 years of debt
Specific Identified Operational Needs	62,099,792	46,487,255	15,612,537	Timing of operations with new facilities timeline, and recruitments
			27,827,186	
* 10- year historical CAGR is 5.9%, 20-year historical CAGR is 3.2%				
If 3% annual growth	243,424,175	254,930,178	11,506,003	
If 5% annual growth	243,424,175	274,270,178	30,846,003	

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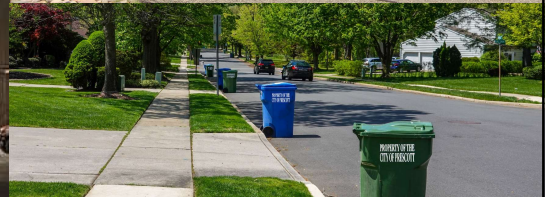
Public Safety Tax Summary

- Prop 478 commitments remain on track - public safety infrastructure is being delivered as promised.
- Despite higher project costs, revenue projections remain sufficient to fund all planned facilities.
- Prioritizing high-quality infrastructure today ensures long-term value; re-evaluate ongoing tax needs after the capital program is complete.
- The City is positioned to sunset or reduce the 0.2% tax increment earlier than anticipated, once facilities are built.
- As a sales-tax-driven initiative, economic growth continues to strengthen the Proposition's financial outlook.

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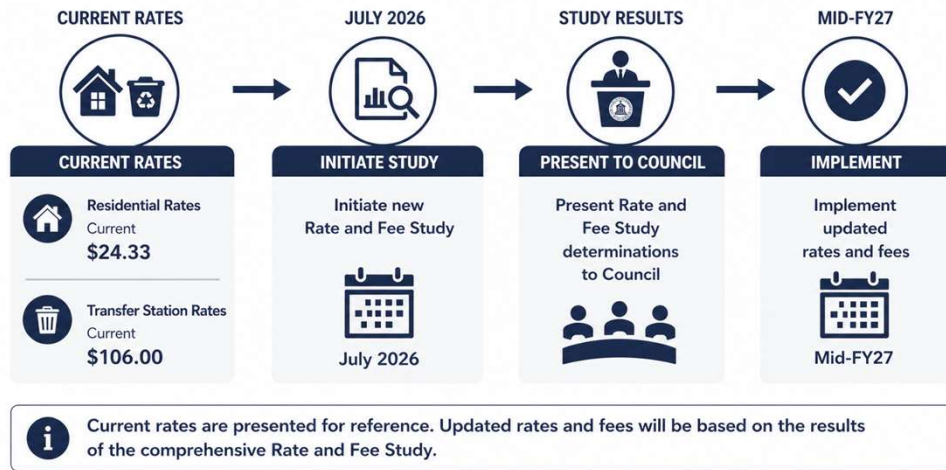
Solid Waste Division

Rate adjustment direction



Solid Waste Division

PATH FORWARD



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Solid Waste Division

Items to be addressed in the Rate Study

- Residential Service
 - Monthly Rates and Fees
 - Reduced Services
 - Additional Services
 - Capital Requests
- Commercial Service
 - Monthly Rates and Fees
 - Capital Requests
- Transfer Station
 - Tonnage Rates
 - Self-Hauling
 - County IGA
 - Capital Requests

DEFINING SCOPE FOR SOLID WASTE RATE & FEE STUDY



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FY27 Budget Workshop Follow-up
May 26, 2026

Solid Waste Fund - Scenario 1

- Scenario 1 financial summary is what is in the budget for expenditures and revenues currently for FY27

Scenario Assumptions:	Current	FY27 Projection	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Effective Date of Change	1/1/2026	1/1/2027	1/1/2028	1/1/2029	1/1/2030	1/1/2031
Residential Base Monthly Rate	24.33	26.45	27.50	28.50	29.50	30.50
Commercial % Change in Rates	8%	8%	8%	4%	4%	4%
Transfer Station Tipping Fee	106	120	125	130	135	140
Rate Study FY23-FY28						
Residential Base Monthly Rate	24.33	25.39	26.45			
Commercial % Change in Rates	8%	8%	8%			
Transfer Station Tipping Fee	106	113	120			

Solid Waste Fund - Scenario 1

	FY25	FY26	FY26	5 Year Projection				
	Actual	Budget	Est Ending	FY27 Projection	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Operating Revenues								
Residential Collection Fees	\$ 6,257,347	\$ 6,620,000	\$ 6,700,200	\$ 7,182,600	\$ 7,631,000	\$ 7,936,200	\$ 8,253,600	\$ 8,583,700
Commercial Collection Fees	3,228,094	3,563,000	3,398,600	3,725,000	4,023,000	4,183,900	4,351,300	4,525,400
Transfer Station Fees	4,155,465	4,550,000	3,950,000	4,360,000	4,708,800	4,897,200	5,093,100	5,296,800
Landfill Closure Surcharge	147,990	150,000	150,200	151,500	153,000	154,500	156,000	157,600
Other Transfer Station Income	108,308	27,370	28,094	27,370	27,370	27,370	27,370	27,370
Transfers In	36,276	64,702	64,702	68,426	68,426	68,426	68,426	68,426
Total Operating Revenues	13,933,480	14,975,072	14,291,796	15,514,896	16,611,596	17,267,596	17,949,796	18,659,296
Total Operating Expenditures	\$ 14,029,197	\$ 16,258,973	\$ 15,220,916	\$ 16,722,833	\$ 17,202,110	\$ 18,226,190	\$ 18,369,434	\$ 18,466,903
Net Operations	\$ (95,717)	\$ (1,283,901)	\$ (929,120)	\$ (1,207,937)	\$ (590,514)	\$ (958,594)	\$ (419,638)	\$ 192,393
Capital Sources								
County Capital Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Debt Proceeds	1,819,220	1,000,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Total Capital Sources	\$ 1,819,220	\$ 1,000,000	\$ 1,714,145	\$ 1,145,000	\$ 2,565,000	\$ 1,935,000	\$ 1,930,000	\$ 2,405,000
Capital Uses								
Capital Projects	\$ 1,894,939	\$ 250,000	\$ 370,680	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 1,500,000
Vehicle Replacements	1,819,220	1,290,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Transfers Out	131,439	25,566	-	-	-	-	-	-
Total Capital Uses	\$ 3,845,598	\$ 1,565,566	\$ 2,084,825	\$ 1,345,000	\$ 2,565,000	\$ 2,135,000	\$ 1,930,000	\$ 3,380,000
Net Capital	\$ (2,026,378)	\$ (565,566)	\$ (370,680)	\$ (200,000)	\$ -	\$ (200,000)	\$ -	\$ (975,000)
Ending Fund Balance, 6/30								
Net Change in Fund Balance	\$ (2,122,095)	\$ (1,849,467)	\$ (1,299,800)	\$ (1,407,937)	\$ (590,514)	\$ (1,158,594)	\$ (419,638)	\$ (782,607)
Fund Balance - Beginning 7/1	3,883,106	1,761,011	1,761,011	461,211	(946,726)	(1,537,241)	(2,695,835)	(3,115,473)
Fund Balance - Ending 6/30	\$ 1,761,011	\$ (88,456)	\$ 461,211	\$ (946,726)	\$ (1,537,241)	\$ (2,695,835)	\$ (3,115,473)	\$ (3,898,080)

FY27 Budget Workshop Follow-up
May 26, 2026

Solid Waste Fund - Scenario 2

• Assumptions:

	<u>Current</u>	<u>FY27 Projection</u>	<u>FY28 Projection</u>	<u>FY29 Projection</u>	<u>FY30 Projection</u>	<u>FY31 Projection</u>
Effective Date of Change	1/1/2026	10/1/2026	7/1/2027	1/1/2029	1/1/2030	1/1/2031
Residential Base Monthly Rate	24.33	31.00	32.00	33.00	34.00	35.00
Commercial % Change in Rates	8%	16%	4%	4%	4%	4%
Transfer Station Tipping Fee	106	125	130	135	140	145

Solid Waste Fund - Scenario 2

	5 Year Projection							
	<u>FY25 Actual</u>	<u>FY26 Budget</u>	<u>FY26 Est Ending</u>	<u>FY27 Projection</u>	<u>FY28 Projection</u>	<u>FY29 Projection</u>	<u>FY30 Projection</u>	<u>FY31 Projection</u>
Operating Revenues								
Residential Collection Fees	\$ 6,257,347	\$ 6,620,000	\$ 6,700,200	\$ 8,269,400	\$ 9,021,400	\$ 9,162,400	\$ 9,444,300	\$ 9,726,200
Commercial Collection Fees	3,228,094	3,563,000	3,398,600	3,997,000	4,156,900	4,323,200	4,496,100	4,675,900
Transfer Station Fees	4,155,465	4,550,000	3,950,000	4,610,000	4,937,700	4,983,300	5,121,500	5,256,500
Landfill Closure Surcharge	147,990	150,000	150,200	151,500	153,000	154,500	156,000	157,600
Other Transfer Station Income	108,308	27,370	28,094	27,370	27,370	27,370	27,370	27,370
Transfers In	36,276	64,702	64,702	68,426	68,426	68,426	68,426	68,426
Total Operating Revenues	13,933,480	14,975,072	14,291,796	17,123,696	18,364,796	18,719,196	19,313,696	19,911,996
Total Operating Expenditures	\$ 14,029,197	\$ 16,258,973	\$ 15,220,916	\$ 16,163,833	\$ 16,626,110	\$ 17,633,190	\$ 17,758,434	\$ 17,836,903
Net Operations	\$ (95,717)	\$ (1,283,901)	\$ (929,120)	\$ 959,863	\$ 1,738,686	\$ 1,086,006	\$ 1,555,262	\$ 2,075,093
Capital Sources								
County Capital Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Debt Proceeds	1,819,220	1,000,000	1,714,145	1,145,000	2,565,000	1,935,000	-	-
Total Capital Sources	\$ 1,819,220	\$ 1,000,000	\$ 1,714,145	\$ 1,145,000	\$ 2,565,000	\$ 1,935,000	\$ -	\$ 525,000
Capital Uses								
Capital Projects	\$ 1,894,939	\$ 250,000	\$ 370,680	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 1,500,000
Vehicle Replacements	1,819,220	1,290,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Transfers Out	131,439	25,566	-	-	-	-	-	-
Total Capital Uses	\$ 3,845,598	\$ 1,565,566	\$ 2,084,825	\$ 1,345,000	\$ 2,565,000	\$ 2,135,000	\$ 1,930,000	\$ 3,380,000
Net Capital	\$ (2,026,378)	\$ (565,566)	\$ (370,680)	\$ (200,000)	\$ -	\$ (200,000)	\$ (1,930,000)	\$ (2,855,000)
Ending Fund Balance, 6/30								
Net Change in Fund Balance	\$ (2,122,095)	\$ (1,849,467)	\$ (1,299,800)	\$ 759,863	\$ 1,738,686	\$ 886,006	\$ (374,738)	\$ (779,907)
Fund Balance - Beginning 7/1	3,883,106	1,761,011	1,761,011	461,211	1,221,074	2,959,759	3,845,765	3,471,027
Fund Balance - Ending 6/30	\$ 1,761,011	\$ (88,456)	\$ 461,211	\$ 1,221,074	\$ 2,959,759	\$ 3,845,765	\$ 3,471,027	\$ 2,691,120

Council Direction – Solid Waste Rates

A. Internal Study - Rates adjusted as soon as possible

- Refine Scenario 2 rates and calculate for other ancillary rates
- Issue 60-day notice with internal fee study documentation by June 26, 2026
- Council consideration on August 25, 2026
- Rates effective October 1, 2026
- Continue with Consultant-led Rate Study afterward to identify future rate increases and timing, service delivery policy decisions, timing flexibility - for example to align with FY28 budget preparation for rates effective January 1 of 2028, 2029, 2030

B. Consultant-led Rate Study - Rates adjusted likely earliest during Spring 2027.

- Full consultant study, including service delivery analysis and review of self-hauling impacts
- More compressed schedule but provides deeper evaluation of services and costs, adoption of at least 3-year rate schedule.

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Other Topics

Debt and Reserves
Five-Year Capital Plan
Property Tax
Community Development Personnel
Authorized Expenditure List (AEL)



City Debt / Capital Financing

Capital Financing Debt

Balances as of:	Actual	Projection	Projection
	6/30/2025	6/30/2026	6/30/2031
Streets Fund Debt	7,345,000	5,570,000	-
New Streets Impact Fee Debt		-	5,400,000
Big Chino Water Ranch	5,325,000	4,855,000	2,050,000
Existing WIFA Loans	98,832,313	96,767,989	61,922,929
New Utility Debt	-	-	141,603,043
	<u>111,502,313</u>	<u>107,192,989</u>	<u>210,975,972</u>

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Debt Benchmarks

	Actual	Projection	Projection
	6/30/2025	6/30/2026	6/30/2031
Debt Service Coverage (DSC) ratios			
Water Fund	3.02	3.36	2.94
Wastewater Fund	2.26	2.22	1.38
Target	1.50	1.50	1.50
Minimum	1.20	1.20	1.20
Current Bond ratings - Very High Quality			
S&P	AA+		
Moody's	Aa2		
Fitch	AA		

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FY27 Budget Workshop Follow-up
May 26, 2026

Budgeted Fund Balances FY27

	General Fund	Streets Fund	Special Revenue Funds (Bed Tax, Grants, Trust Funds)	Capital Projects Funds (impact Fees)	Enterprise Funds (Water, Wastewater Solid Waste, Golf Airport)	Internal Service Funds
Beginning Projected Fund Balance	\$ 78,528,443	\$ 30,737,947	\$ 16,444,285	\$ 9,990,085	\$ 44,391,034	\$ 2,733,576
Net Change in Fund Balance	(22,994,489)	(13,251,539)	(3,660,244)	2,373,500	(3,888,925)	(288,735)
Ending Estimated Funding Balance	\$ 55,533,954	\$ 17,486,408	\$ 12,784,041	\$ 12,363,585	\$ 40,502,109	\$ 2,444,841

Ending Fund Balance Detail

Reserved for:	General Fund	Streets Fund	Special Revenue Funds (Bed Tax, Grants, Trust Funds)	Capital Projects Funds (impact Fees)	Enterprise Funds (Water, Wastewater Solid Waste, Golf Airport)	Internal Service Funds
Operating (Policy)	\$ 12,292,643	\$ 2,980,468	\$ 217,431	-	\$ 5,615,000	-
Internal Loans	5,998,170	-	-	-	-	-
Long-term Obligations	3,500,000	-	-	-	1,446,092	-
Specific Programs / Projects	12,499,427	14,505,940	12,566,611	12,363,585	33,441,017	2,444,841
Unassigned / Future Projects	21,243,714	-	-	-	-	-
Ending Fund Balance	\$ 55,533,954	\$ 17,486,408	\$ 12,784,041	\$ 12,363,585	\$ 40,502,109	\$ 2,444,841

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Five-Year Capital Plan Changes

- Additional Council Discussion if needed
 - Gateway Park - Amount / placeholder or remove
 - Branch Library - Remove or keep in plan
 - Other items in the Five-Year Capital Plan
- Notes of changes made
 - Deferred Maintenance Program - \$1.5 M per year of the plan
 - To be evaluated annually based on available funding

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General Fund - Property Tax

	FY2026 Adopted	FY2027 Proposed
Levy	\$2,304,514	\$2,492,987
Rate	0.2329 per \$100 assessed	0.2374 per \$100 assessed

- For a property with Limited Property Value (LPV) \$500,000, City's portion of tax bill increases from \$116 to \$119
 - With the 5% maximum allowed increase in LPV, the value becomes \$525,000 and the tax could go up to \$125 which is a \$9 annual increase.
- Total levy increase: \$44,606 associated with new construction + \$143,867 additional for levy limit capacity = \$188,473

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Community Development - Personnel

Why?

- Addressing staffing recommendations outlined in the Operational Analysis
- Supporting Council Strategic Priorities
 - Priority #3, Result 3 - Long-Term Water Management Plan (LTWMP)
 - Priority #4, Result 1 - Land Development Code Update
 - Priority #5, Result 1 and 3 - Performance reporting and active regional conversations.

How?

- Phased implementation - Planning for excellence in onboarding
- Addressing most critical needs first - Water Resources support for additional LTWMP assistance and the permitting process.

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Community Development - Personnel

Consultant Recommendation	Water Resources Analyst (Sept 2026)	Administrative Specialist (Mar 2027)	Management Analyst (FY28)
2. Succession Planning	X	X	X
7. WR PAC Process	X		X
8. WR and Central Square	X	X	X
9. Update Submittal Checklists		X	X
10. Applicant Education		X	X
13. Processing Time Standards			X
14. Technology User Group			X
15. IT Capacity			X
16. Data Driven Mgmt.			X
17. Build Confidence in the Department	X	X	X

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Approved Expenditure List (AEL)

- What is it?
 - Form of Council authorization in the Procurement Code
 - Items on the AEL do not return to Council for individual approval, departments follow procurement process.
- Feedback from Council on items you would like removed.
 - Will be adopted by Council at the same time as the final budget on June 23rd

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Thank you!

Questions?

