



AGENDA

**PRESCOTT CITY COUNCIL
BUDGET WORKSHOP MEETING
Thursday, May 29, 2014
9:00 AM**

**Prescott Public Library, Founders Room
215 E. Goodwin
Prescott, Arizona 86303
(928) 777-1100**

The following Agenda will be considered by the Prescott City Council at its **Budget Workshop Meeting** pursuant to the Prescott City Charter, Article II, Section 13. Notice of this meeting is given pursuant to Arizona Revised Statutes, Section 38-431.02. One or more members of the Council may be attending this meeting through the use of a technological device.

- ◆ **CALL TO ORDER**
- ◆ **PLEDGE OF ALLEGIANCE**
- ◆ **ROLL CALL**

MAYOR AND CITY COUNCIL

Mayor Kuykendall

Mayor Pro Tem Lamerson

Councilman Arnold

Councilman Blair

Councilman Kuknyo

Councilman Lazzell

Councilwoman Wilcox

I. DISCUSSION ITEMS

- A FY 15 Budget Workshop, Part 2

II. ADJOURNMENT

EXECUTIVE SESSION

Upon a public majority vote of a quorum of the City Council, the Council may hold an executive session, which will not be open to the public, regarding any item listed on the agenda but only for the following purposes:

- (i) Discussion or consideration of personnel matters (A.R.S. §38-431.03(A)(1));
- (ii) Discussion or consideration of records exempt by law (A.R.S. §38-431.03(A)(2));
- (iii) Discussion or consultation for legal advice with the city's attorneys (A.R.S. §38-431.03(A)(3));
- (iv) Discussion or consultation with the city's attorneys regarding the city's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation, or in settlement discussions conducted in order to avoid litigation (A.R.S. §38-431.03(A)(4));
- (v) Discussion or consultation with designated representatives of the city to consider its position and instruct its representatives regarding negotiations with employee organizations (A.R.S. §38-431.03(A)(5));
- (vi) Discussion, consultation or consideration for negotiations by the city or its designated representatives with members of a tribal council, or its designated representatives, of an Indian reservation located within or adjacent to the city (A.R.S. §38-431.03(A)(6));
- (vii) Discussion or consultation with designated representatives of the city to consider its position and instruct its representatives regarding negotiations for the purchase, sale or lease of real property (A.R.S. §38-431.03(A)(7)).

Confidentiality

Arizona statute precludes any person receiving executive session information from disclosing that information except as allowed by law. A.R.S. §38-431.03(F). Each violation of this statute is subject to a civil penalty not to exceed \$500, plus court costs and attorneys' fees. This penalty is assessed against the person who violates this statute or who knowingly aids, agrees to aid or attempts to aid another person in violating this article. The city is precluded from expending any public monies to employ or retain legal counsel to provide legal services or representation to the public body or any of its officers in any legal action commenced for violation of the statute unless City Council takes a legal action at a properly noticed open meeting to approve of such expenditures prior to incurring any such obligation or indebtedness. A.R.S. §38-431.07(A)(B).

CERTIFICATION OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Prescott City Hall on _____ at _____ m. in accordance with the statement filed by the Prescott City Council with the City Clerk.

Dana R. DeLong, CMC, City Clerk

City of Prescott Fiscal Year 2015 Budget



Budget Workshop Part 2 – May 29, 2014



Strategic Goals

Stronger Local Economy and Expanded Tax Base

- More quality jobs with family wages
- More diverse economy which is less retail dependent
- Development of our airport as an “economic engine”
- Continue as the Regional Retail Center
- Make land available for developing business/commercial sites
- Leverage open space recreation and tourism assets

Better Mobility through Improved Roads and Transportation System

- Improved condition and quality of city streets
- All city streets and alleys paved
- Air service to alternative hubs
- Effective and functioning Municipal Planning Organization
- Facilities accommodating alternate modes (bicyclists and pedestrians)

Managed Growth for a Balanced Community

- More affordable (workforce) housing units
- Well-planned annexed areas with mixed and balanced uses
- Preservation of Prescott’s historic charm and character
- Growth paying for growth
- Development consistent with Land Development Code

Polished City – Beautiful and Clean

- Cleaner and well-maintained streets, alleys and rights-of-way
- Reduce blighted homes and buildings
- Effective solid waste collection and management

- Redevelopment of aging commercial centers
- Well maintained parks and recreational areas
- Care of greenbelts and street trees

First Class Utility System

- Water supply for the next 100 years
- Sewers for all residences and businesses
- Well-maintained water treatment and distribution system
- Well-maintained wastewater collection and treatment facility
- Effective stormwater collection and natural treatment system to enhance water quality

Alive Downtown

- Cleaner downtown with improved infrastructure
- More commercial offices with people working downtown
- More activity venues for attracting residents and events
- More people living downtown
- More evening activities with businesses open beyond 5:30

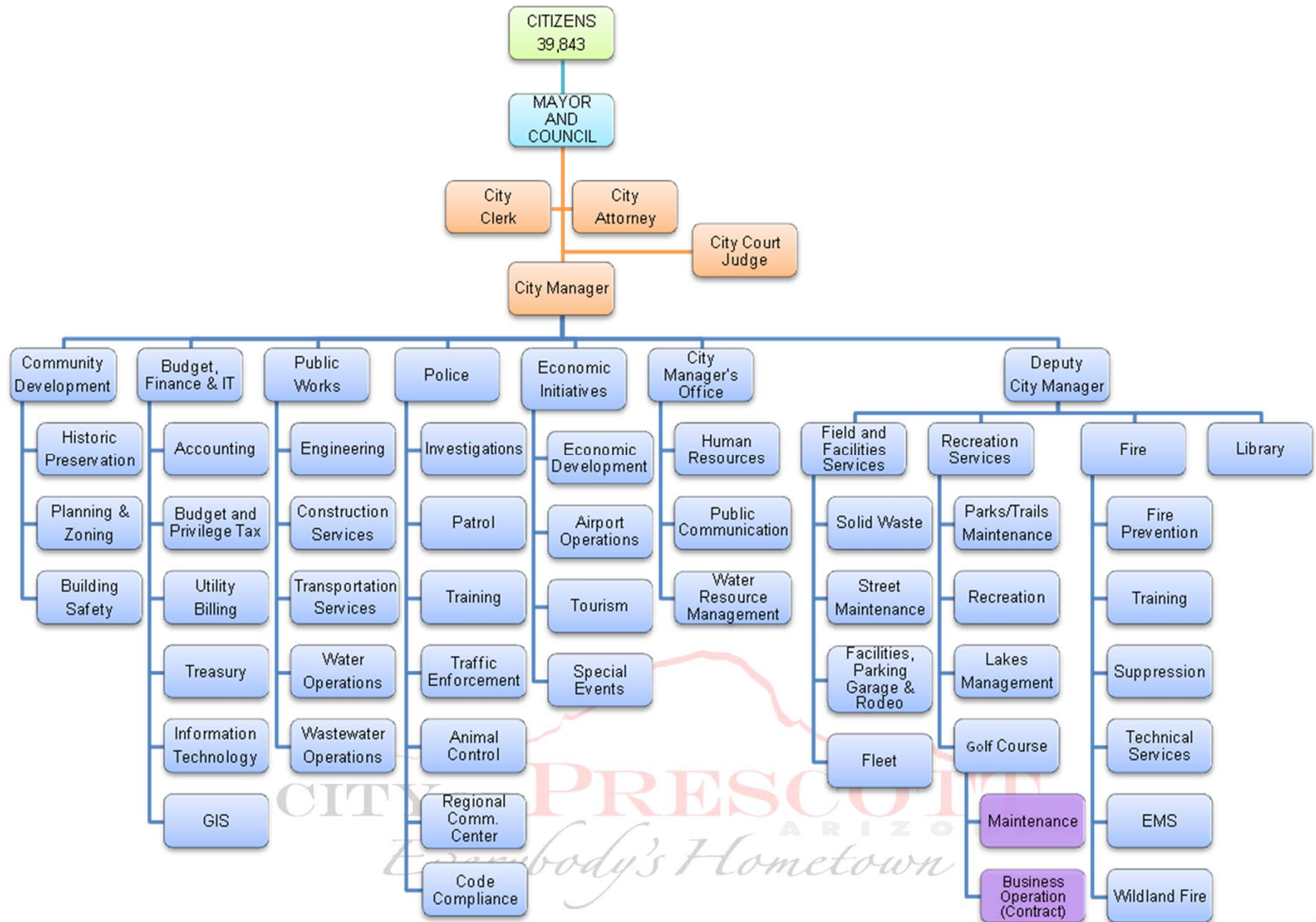
Financially Sustainable City

- Maintain basic services
- Focus on long-term planning in all funds
- Target excess resources for economic & strategic program investment
- Maintain flexibility to respond to unknown opportunities

FY 15 Budget Process To Date

1/14/14	Council Discussion on Airport Area Economic Development Strategic Planning
2/04/14	FY 13 Mid-Year Budget Review Public Works Capital Improvement Program Update
2/11/14	Council Discussion of FY 2015 Work Program
2/18/14	Council Discussion of Development Impact Fees Project
2/25/14	Council Discussion on Airport Area Economic Development Strategic Planning
3/25/14	Council Discussion on Airport Area Economic Development Strategic Planning
4/8/14	Council Discussion of Open Space Program Council Discussion of Debt Capacities and Options
4/22/14	Council Discussion on Airport Area Economic Development Strategic Planning
4/22/14	Council Discussion FY15 Budget – Goals, Progress and Projects
5/15/14	Council Budget Workshop Part 1 (General Fund, Tourism, Golf Course)
5/29/14	Council Budget Workshop Part 2 (Streets, Utilities, Solid Waste, Airport)

FY 2015 City of Prescott Organization



Streets, Utilities, Solid Waste, Airport

Key Programs/Projects/Requests/Other Items

Budget Item	Fund	Strategic Goal	FY 15 Amount
<u>Included in the Draft FY 15 Budget</u>			
1. ASRS Increase	All Funds	Financially Sustainable City	\$ 12,000
2. Affordable Care Act - New Coverage Expense - Position Adjustments Required	All Funds	Federal Mandate/ Financially Sustainable City	Varies
3. Class and Comp/Pay Plan Capacity	All Funds	Financially Sustainable City	\$ 80,000/TBD
4. Yavapai County Water Advisory Committee	Water	First Class Utility System/Managed Growth	\$ 21,336 (50%)
5. Upper Verde Watershed Protection Coalition	Water	First Class Utility System/Managed Growth	\$ 52,000 (80%)
6. Watson Lake TMDL	1% Streets/Open Space/ Water/Water Impact/WW	First Class Utility System/Managed Growth/ Polished City – Beautiful and Clean	\$ 305,000
7. Fluoride Reduction – Airport WRF	Wastewater	First Class Utility System	\$ 1,550,000
8. Dells Open Space Contribution (Wirth Property)	1% Streets/Open Space	Managed Growth/Polished City	\$ 500,000
9. Goldwater Lake Park Land Acquisition	1% Streets/Open Space	Managed Growth/Polished City	\$ 385,000
<u>Not Funded or Fully Funded in the Draft FY 15 Budget</u>			
1. Bicycle/Pedestrian Coordinator	1% Streets/Open Space	Managed Growth/Better Mobility	\$ 50,000
2. Yavapai College Tennis Courts	Parks Impact Fees	Alive Downtown/Polished City	\$ 25,000-150,000
3. Vehicles/Capital Equipment Replacement	All Funds	Financially Sustainable City	TBD
4. Life-Cycle Facilities Management	All Funds	Financially Sustainable City	TBD

1% Streets and Open Space Special Revenue Fund

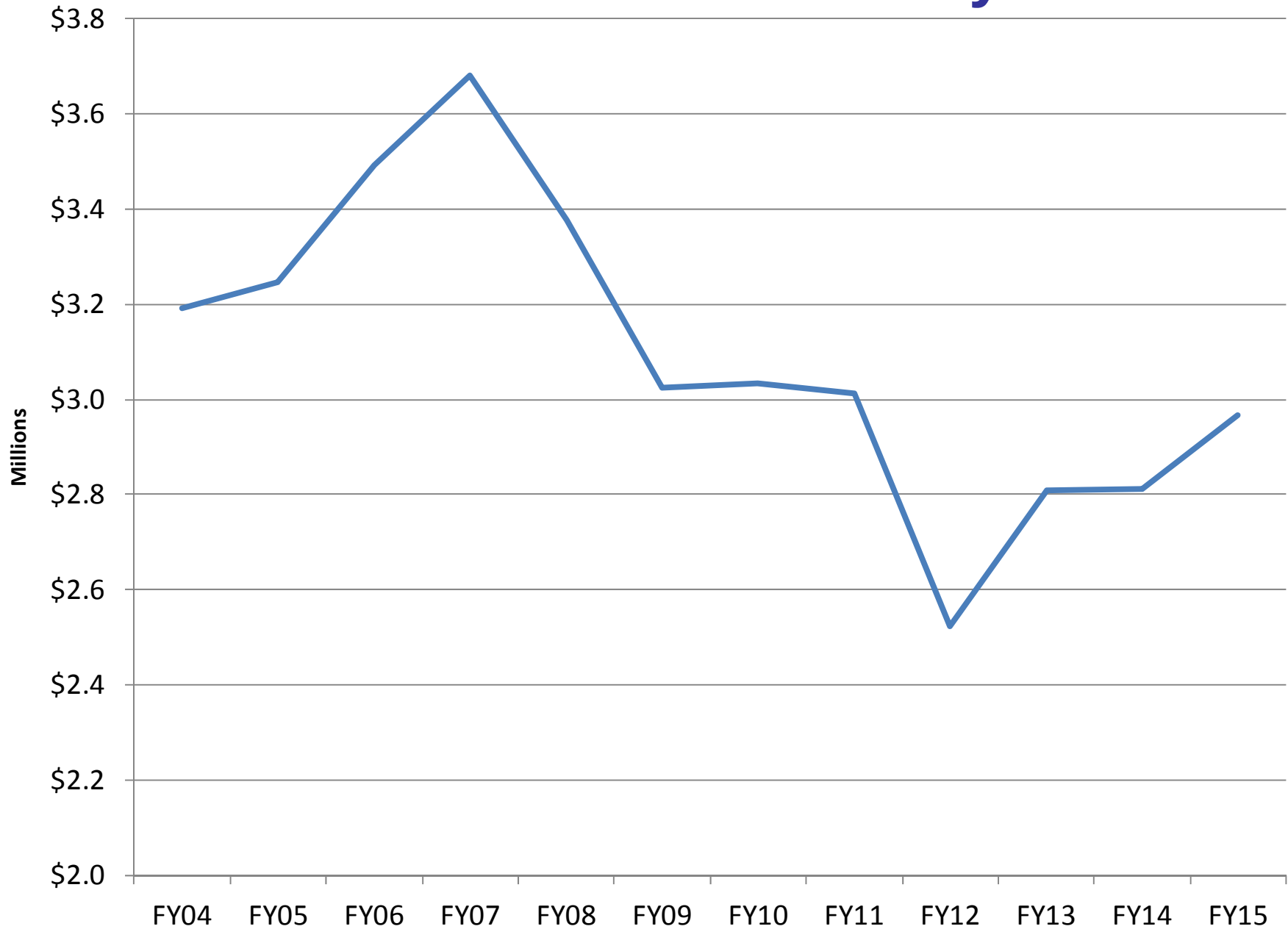


Streets and Open Space

Key Items, Issues, and Considerations

- ❑ The one percent (1%) tax will decrease to three-fourths of one percent (0.75%) effective January 1, 2016, and cease to be a funding source for open space acquisition
- ❑ Maintenance and rehabilitation needs are constantly increasing due to the age and condition of our streets
- ❑ While the major capacity (widening) projects on existing arterial streets have been completed, no funding will be available to build new streets or augment capacity in growth areas
- ❑ Funding from HURF (fuel taxes collected and distributed by the state) has increased since FY13, but remains well below the level of FY07
- ❑ The State Highway System (locally SR89, SR69, SR89A) is severely underfunded

HURF Revenue History



HURF, Streets & Open Space

	FY14 Budget	FY15 Budget	% Change
Revenues			
Sales Tax	\$ 13,153,000	\$ 13,220,000	0.5%
Highway Users Revenue Funds	2,810,513	2,967,629	5.6%
Partnering	1,897,491	3,760,402	98.2%
Charges for Services	237,389	241,000	1.5%
Interest Income	100,000	150,000	50.0%
Miscellaneous	318,812	298,424	-6.4%
Total Revenues	\$ 18,517,205	\$ 20,637,455	11.5%
Other Funding Sources			
Transfers In	\$ 58,883	\$ 125,117	112.5%
Total Revenues and Other Sources	\$ 18,576,088	\$ 20,762,572	11.8%
Expenditures			
Operating	\$ 5,249,174	\$ 5,309,857	1.2%
Debt Service	2,267,091	2,300,580	1.5%
Capital Outlay/Projects	16,981,163	28,093,701	65.4%
Total Expenditures	\$ 24,497,428	\$ 35,704,138	45.7%
Net Change in Fund Balance	\$ (5,921,340)	\$ (14,941,566)	
Fund Balance - Beginning	15,212,842	21,714,912	
Fund Balance - Ending	\$ 9,291,502	\$ 6,773,346	

*City of Preston
Everybody's Hometown*

HURF, Streets & Open Space FY15 Projects

<u>Page No.</u>	<u>Description</u>	<u>Budgeted Amount</u>
	<u>Open Space</u>	
N/A	Land Acquisition - Wirth Property	\$ 500,000
5	Land Acquisition - PNF Goldwater Lake	385,000
6	Land Acquisition - ROW for Glassford Hill Summit Trail	100,000
	Sub Total Open Space Projects	<u>\$ 985,000</u>
	<u>HURF & Streets Capital Outlay/Projects</u>	
7	Pavement Maintenance and Preservation	\$ 7,418,732
8	Willow Creek Road Realignment	6,000,000
9	Park Ave Reconstruction (Gurley to Copper Basin)	3,749,639
10	SR89 & Side Road Connector Roundabout	3,061,000
11	Rosser Street Reconstruction Phase IV	2,200,000
12	Blackhawk Subdivision Drainage Improvements	725,000
13	Walker Road Rehabilitation (SR69-City Limits)	705,000
14	NPDES - All Programs & Activities for NPDES Compliance	325,000
15	Lakeview Plaza 48" Storm Drain	310,000
16	A/P Area Project Assessment for Granite Creek	300,000
17	Hummingbird Culvert Rehabilitation	300,000
18	Willis & Cortez Intersection Repairs	260,000
19	Overland Trail Bridge Reconstruction - Design	250,000
20	Watson & Willow Lakes Enhancement Program (TMDL)	210,000
21	Sidewalk Replacement Program	206,000

HURF, Streets & Open Space FY15 Projects

Page No.	Description	Budgeted Amount
22	Paving at Sundog Ranch Rd	196,730
23	Annual Pavement Marking Contract	150,000
24	City Shop Underground Storage Tank (UST) Release Cleanup	120,806
25	Robinson Drive	80,000
26	Unpaved Streets	53,045
27	As-Built/ Mylar Scanning Project	51,635
28	Central Yavapai Metropolitan Planning Organization (CYMPO)	51,337
29	Willow Creek Road Wall Repairs	50,000
30	Engineering & Safety Project	50,000
31	Sundog Electrical Infrastructure and Security Lighting	45,000
32	Crystal Lane Realignment	35,000
33	Cititech Maintenance Management System Revisions and Review	33,875
34	Pavement Management	30,000
35	Trakit9 and GIS Software Upgrades	28,334
36	Sidewalks - ADA Ramps and Minor Repairs	27,318
37	Traffic Calming Various Streets	25,750
38	Signal Replacement Equipment	25,000
39	Street Lights (New and Replacement)	10,000
40	Traffic Signal Design - Various Locations	10,000
41	Business Office FFE	8,000
42	Update of 2003 General Plan	6,500
Total HURF, Streets, & Open Space Capital/Outlay Projects		\$28,093,701

HURF, Streets & Open Space CIP FY16-20

		FY2016	FY2017	FY2018	FY2019	FY2020
Page No.	Description	Projected	Projected	Projected	Projected	Projected
7	Pavement Maintenance and Preservation	\$4,778,091	\$4,921,434	\$5,069,077	\$4,000,000	\$3,156,393
25	Robinson Drive	1,160,000	-	-	-	-
43	Intersection Signalization Project	325,000	-	325,000	-	-
32	Crystal Lane Realignment	250,000	-	-	-	-
14	NPDES - All Programs & Activities for NPDES Compliance	225,000	225,000	225,000	75,000	225,000
21	Sidewalk Replacement Program	212,180	218,545	225,102	231,855	238,810
20	Watson & Willow Lakes Enhancement Program (TMDL)	210,000	210,000	210,000	210,000	-
23	Annual Pavement Marking Contract	150,000	150,000	150,000	150,000	150,000
26	Unpaved Streets	54,636	56,275	57,964	59,703	61,494
28	Central Yavapai Metropolitan Planning Organization (CYMPO)	52,877	54,463	54,463	56,097	57,780
30	Engineering & Safety Project	50,000	50,000	50,000	50,000	50,000
22	Paving at Sundog Ranch Rd	50,000	50,000	-	-	-
34	Pavement Management	30,000	30,000	30,000	30,000	30,000
36	Sidewalks - ADA Ramps and Minor Repairs	28,138	28,982	29,852	30,747	31,670



HURF, Streets & Open Space CIP FY16-20

Page No.	Description	FY2016	FY2017	FY2018	FY2019	FY2020
		Projected	Projected	Projected	Projected	Projected
37	Traffic Calming Various Streets	26,523	27,319	28,138	28,000	29,852
38	Signal Replacement Equipment	25,000	25,000	25,000	25,000	25,000
39	Street Lights (New and Replacement)	10,000	10,000	10,000	10,000	10,000
40	Traffic Signal Design - Various Locations	10,000	-	10,000	-	10,000
42	Update of 2003 General Plan	3,000	-	-	-	-
44	Thumb Butte Road Improvements	-	275,000	1,962,760	-	-
45	Haisley Road Pavement Reconstruction	-	-	1,416,800	-	-
46	Summit Ave. South Pavement Reconstruction	-	-	45,000	317,080	-
47	Careltan Street East And Beach Ave.	-	-	45,000	311,640	-
48	McCormick Street Pavement Reconstruction	-	-	45,000	311,640	-
49	Sundog Connector Storm Ranch - DA City Share	-	-	-	1,420,635	-
50	Sierry Peaks Pavement Reconstruction	-	-	-	860,000	-
51	Eastwood Drive Reconstruction	-	-	-	690,000	-
		\$7,650,445	\$6,332,019	\$10,014,155	\$8,867,397	\$4,075,998



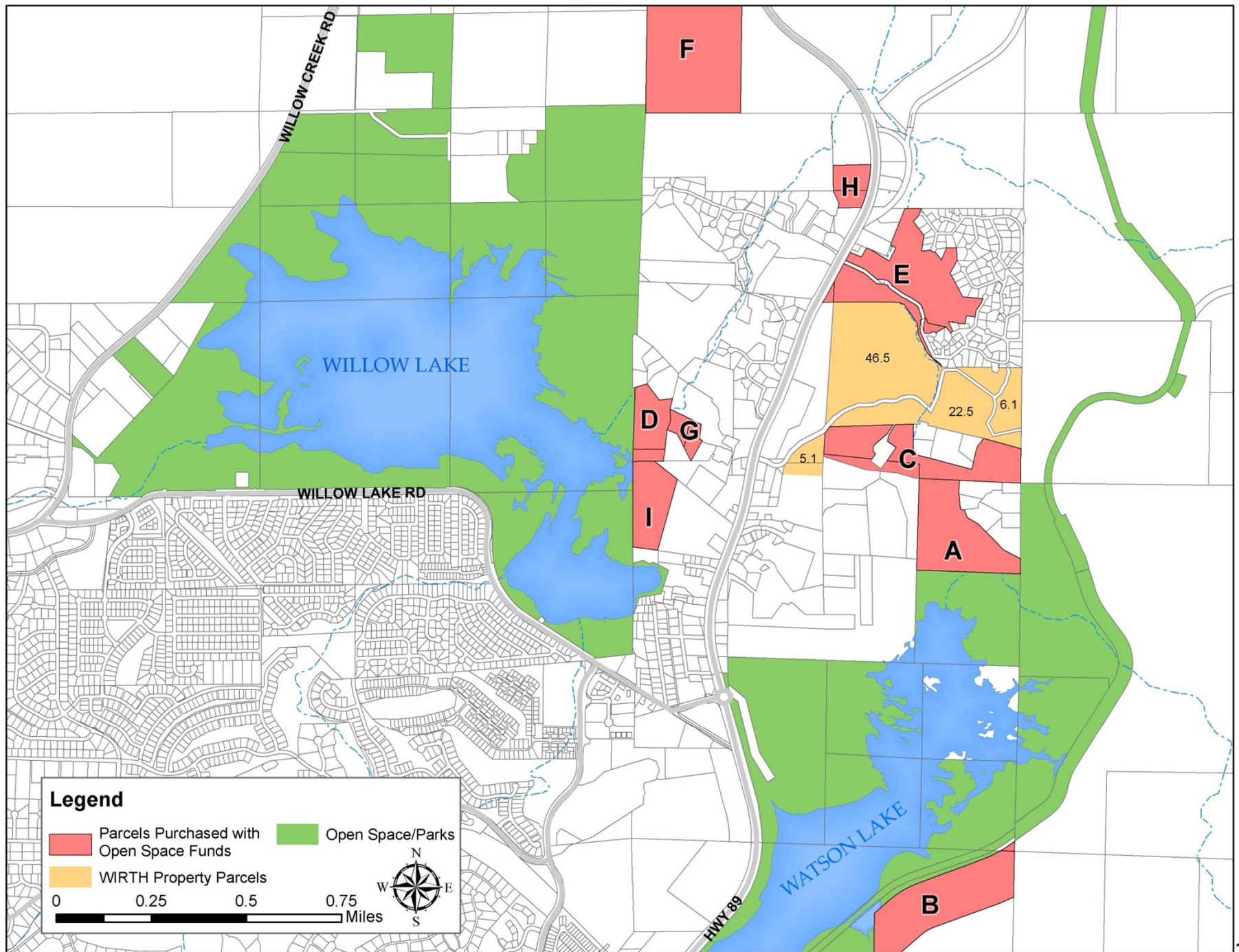
City Open Space Acquisitions In and Around the Granite Dells

Map

<u>Ref.</u>	<u>Date</u>	<u>Description</u>	<u>Acreage</u>	<u>Cost</u>
A	03/06/2001	Ericksson	26.87	\$ 352,678.08
B	10/22/2003	Storm Ranch	33.28	1,500,000.00
C	10/28/2005	TPL/Payne	27.31	188,569.62
D	12/07/2007	Hisokota Trust	8.75	527,181.18
E	07/25/2008	Granite Gardens	36.74	3,056,344.58
F	10/21/2008	Harold James Trust	80.72	4,018,067.81
G	12/31/2008	Granite Haven	5.62	503,771.00
H	12/31/2008	Green	6.19	365,687.17
I	09/29/2009	Beurie	13.36	849,635.21
Total Purchases Granite Dells			238.84	\$ 11,361,934.65
Total Purchases Outside Granite Dells			85.05	4,844,785.52
Total Open Space Purchases			323.89	\$ 16,206,720.17

Note: The foregoing are in addition to approximately 1,660 acres of other City-owned properties in and around the Granite Dells.

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Enterprise Funds



Water



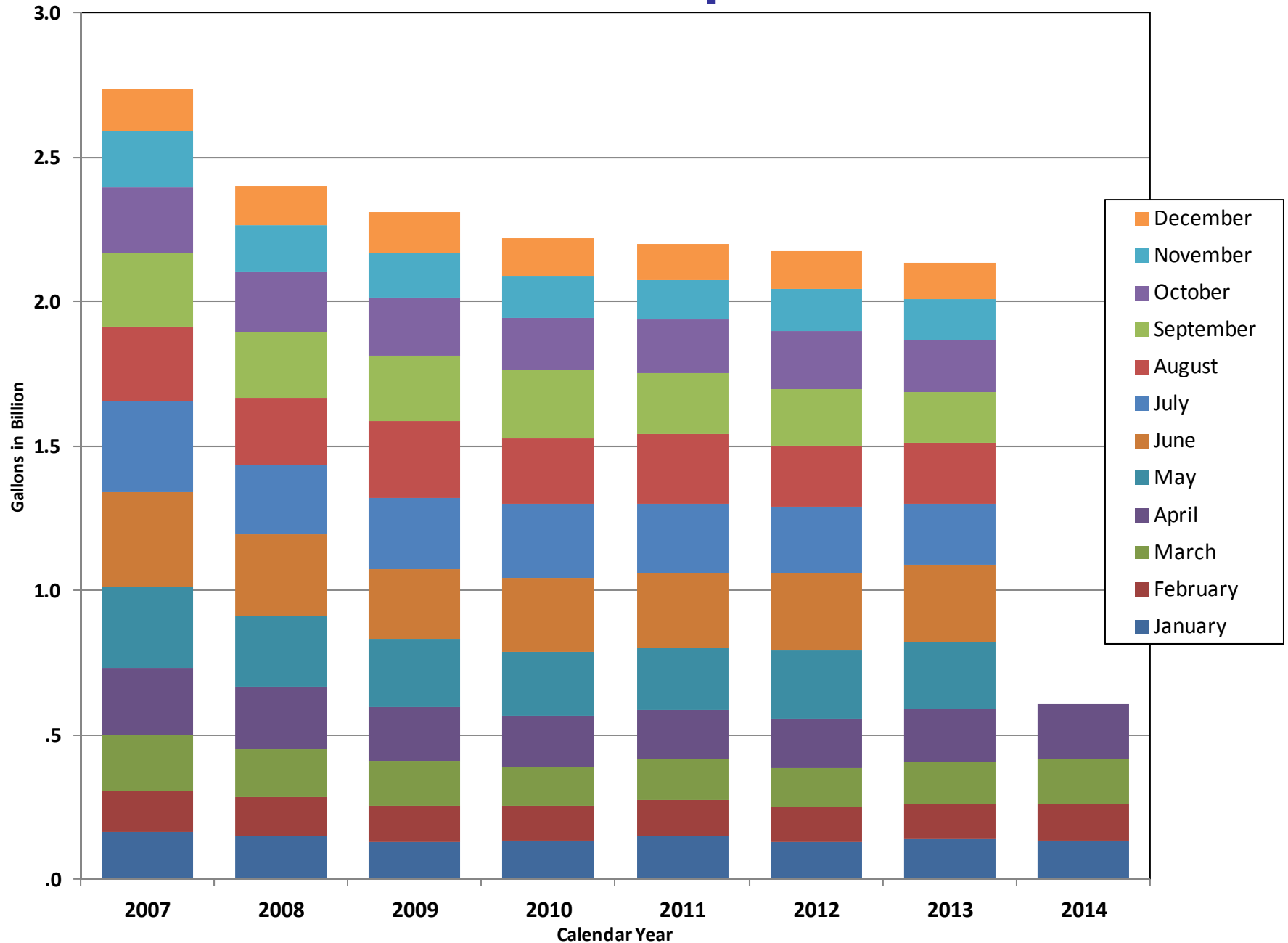
Water Fund

Key Items, Issues, and Considerations

- ❑ Restrictions on collection and use of impact fees complicate planning, funding, and delivery of system capital projects
- ❑ If these projects are deferred, the result will be more frequent, expensive failures like those experienced in recent years (Elks Hill and Cortez/Willis major breaks, winter freeze/thaw breaks and outages)
- ❑ If system rehabilitation and service improvement projects are to proceed revenue from rates must be sufficient
- ❑ A water rate update and adoption process is now beginning, following adoption of impact fees on May 13, 2014
- ❑ The availability and cost of water are, and will become even more, significant factors in economic development
- ❑ Ever-increasing federal and state regulatory requirements (e.g., Watson Lake TMDL) will also continue to affect water cost and delivery

Everybody's Hometown

Water Consumption/Sales



Water Fund

	FY14	FY15	%
	Budget	Budget	Change
Revenues			
Water Sales	\$ 13,500,000	\$ 13,770,000	2.0%
Water System Impact Fee	1,030,000	1,426,264	38.5%
Water Resource Development Fee	927,000	725,440	-21.7%
Alt Water Source Fees	1,658,402	1,708,154	3.0%
Water Connection Fees	170,000	170,000	0.0%
Interest Income	267,000	270,575	1.3%
Miscellaneous	25,100	25,350	1.0%
Total Revenues	<u>\$ 17,577,502</u>	<u>\$ 18,095,783</u>	2.9%
Other Funding Sources			
Bond Proceeds	\$ 11,000,000	\$ -	-100.0%
Intergovernmental Contributions	578,373	307,440	-46.8%
Total Other Funding Sources	<u>\$ 11,578,373</u>	<u>\$ 307,440</u>	-97.3%
Total Revenues and Other Sources	<u>\$ 29,155,875</u>	<u>\$ 18,403,223</u>	-36.9%
Expenditures			
Operating	\$ 7,625,509	\$ 8,135,667	6.7%
Debt Service	13,827,149	2,803,500	-79.7%
Capital Projects	26,225,572	30,563,598	16.5%
Total Expenditures	<u>\$ 47,678,230</u>	<u>\$ 41,502,765</u>	-13.0%
Ending Balance, 6/30			
Net Change in Fund Balance	\$ (18,522,355)	\$ (23,099,542)	
Fund Balance - Beginning	<u>31,073,916</u>	<u>34,616,263</u>	
Fund Balance - Ending	<u>\$ 12,551,561</u>	<u>\$ 11,516,721</u>	

Water Fund Capital FY15

Page No.	Description	Budgeted Amount
56	SR69 Corridor Water Infrastructure (Impact - F)	\$ 3,178,890
57	Small Water Main Replacements	2,652,000
58	A/P Well #4 (Impact - B)	2,600,000
59	A/P New Zone 101 Pump Station (Impact - D)	2,500,000
60	Prescott Canyon 1.25 MG Tank Reservoir & Piping (Zone 56) (Impact - F)	2,273,814
61	Prescott Resort Pump Station #1 Upgrade (Zone 56/76) (Impact - F)	1,931,000
8	Willow Creek Rd. Realignment (Impact - B)	1,765,400
62	Airport Zone Production/Recovery Wells (Impact - B)	1,617,000
63	New Thumb Butte Reservoir (Zone 27) (Impact - H)	1,315,259
64	18" Line Smoke Tree Lane - 30" Main at Willow Creek to Birchwood Cove (Impact - C)	1,165,000
65	Yavapai Hills Lower Pump Station Upgrade (Zone 7) (Impact - F)	1,080,000
66	Dam Repairs - Previously Only Granite Creek and Willow Creek Dam Repairs	1,002,388
9	Park Ave Reconstruction (Gurley to Copper Basin)	1,000,000
67	Comprehensive Agreement No. 1 (CA1)	824,594
68	Storage Tank Maintenance Program	576,000
7	Pavement Maintenance and Preservation	470,000
69	Haisley A (Virginia) Pump Station Rehabilitation (Zone 16) (Impact - G)	450,000
70	Transmission Main Scour Protection Within Willow Creek	415,000
71	Haisley New Tank Reservoir (Zone 16) (Impact - G)	360,000
10	SR89 & Side Road Connector Roundabout	350,000
72	Zone 12 Interconnection Pump Station	325,000
73	Chino Piping Reconfiguration	310,000
74	12" Water Main - Yavpe to Bucky's	275,000

Water Fund Capital FY15

Page No.	Description	Budgeted Amount
75	36" and 18" Check Valve Installation	275,000
67	Big Chino Water Ranch	227,850
76	Zone 7 Water System Enhancements	200,000
77	Upper Rancho Vista Pump Station Upgrade (Zone 21) (Impact - E)	174,000
78	Capital Contingencies	170,000
79	12" Line Meadowbrook, Forest Hills - Thumb Butte Rd to Thumb Butte Tank (Impact - H)	142,610
80	Telemetry (SCADA) System Install/Upgrade Program	132,000
81	Zone 101 12" to 16" Water Main Upsize (Impact - B)	125,000
82	Booster Station Upgrade	112,000
83	12" Line Virginia St. - Virginia St. Pump Station to Foothills Pump Station (Impact - G)	103,200
84	12" Skyline, Horizon, Lookout - Upper Thumbbutte PS to Upper TB Tank (Impact - H)	102,000
24	City Shop Underground Storage Tank (UST) Release Cleanup	87,538
20	Watson & Willow Lakes Enhancement Program (TMDL)(Impact)	50,000
85	Production Well Maintenance	48,000
86	P R V Upgrade	45,000
87	Leak Detection Program	35,000
88	Maintenance Management	29,000
35	Trackit9 and GIS Software Upgrades	28,333
18	Willis & Cortez Intersection Repairs	25,000
27	As-Built/ Mylar Scanning Project	12,722
42	Update of 2003 General Plan	3,000
	Total Water Fund Capital/Projects	\$ 30,563,598



Water Fund CIP FY16-20

Page		FY2016	FY2017	FY2018	FY2019	FY2020
No.	Description	Projected	Projected	Projected	Projected	Projected
69	Haisley A (Virginia) Pump Station Rehabilitation (Zone 16) (Impact - G)	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
57	Small Water Main Replacements	1,315,000	1,396,000	1,482,000	1,573,000	1,669,000
79	12" Line Meadowbrook, Forest Hills - Thumb Butte Rd to Thumb Butte Tank (Impact - H)	1,283,490	-	-	-	-
89	Chino Valley New Tank (Impact - A)	1,200,000	4,000,000	-	-	-
71	Haisley New Tank Reservoir (Zone 16) (Impact - G)	1,200,000	-	-	-	-
84	12" Skyline, Horizon, Lookout - Upper Thumbbutte PS to Upper TB Tank (Impact - H)	600,000	-	-	-	-
68	Storage Tank Maintenance Program	582,000	588,000	594,000	600,000	606,000
77	Upper Rancho Vista Pump Station Upgrade (Zone 21) (Impact - E)	581,000	-	-	-	-
67	Comprehensive Agreement No. 1 (CA1)	493,870	1,148,997	1,641,114	533,238	595,752
90	Mingus Tank Reservoir Replacement	468,000	1,560,000	-	-	-
83	12" Line Virginia St. - Virginia St. Pump Station to Foothills Pump Station (Impact - G)	344,000	-	-	-	-
91	Mingus Pump Station Rehabilitation	300,000	1,000,000	-	-	-
19	Overland Trail Bridge Reconstruction - Design	250,000	-	-	-	-
67	Big Chino Water Ranch	227,850	227,850	227,850	227,850	227,850
78	Capital Contingencies	176,000	182,000	188,000	194,000	200,000
80	Telemetry (SCADA) System Install/Upgrade Program	136,000	141,000	-	-	-
82	Booster Station Upgrade	115,000	119,000	123,000	127,000	156,000
85	Production Well Maintenance	50,000	52,000	54,000	56,000	58,000
86	P R V Upgrade	47,000	49,000	51,000	53,000	55,000
20	Watson & Willow Lakes Enhancement Program (TMDL)(Impact)	45,000	45,000	45,000	45,000	-
92	12" Line Mingus Booster to Mingus Tank	38,100	127,000	-	-	-



Water Fund CIP FY16-20

Page		FY2016	FY2017	FY2018	FY2019	FY2020
No.	Description	Projected	Projected	Projected	Projected	Projected
93	Heckthorn Water Main (Impact - D)	\$ 38,000	\$ 343,000	\$ -	\$ -	\$ -
87	Leak Detection Program	37,000	39,000	41,000	43,000	45,000
42	Update of 2003 General Plan	2,000	-	-	-	-
94	12" Line Sundog Connector (Impact - C)	-	2,077,400	-	-	-
95	Intermediate Pump Stations and Reservoirs (Impact - B)	-	-	3,952,000	3,952,000	-
96	Chino Valley Booster Facility Upgrades (Impact - B)	-	-	2,340,000	2,340,000	-
97	12" Connect 12-inch Main from Zone 31 Pump Station to Zone 31 Storage Tank	-	-	698,100	-	-
98	16" Water main from Zone 12 to Intermediate Storage Reservoir (Impact - B)	-	-	686,400	686,400	-
99	12" Connect 12-inch main in Zone 39 to Zone 31 Pump Station	-	-	522,600	-	-
100	8" Water Main Loop Connections - River Oaks & Shinnery and Valley/Tabosa	-	-	438,100	-	-
101	8" New Zone 61 Water Mains - Distribution loop along Forest View Dr.	-	-	369,200	-	-
102	Cedarwood Tank Option A	-	-	225,000	750,000	-
103	8" New Zone 0 Water Main - Atlantic Rd from Blooming Hills to Isabelle Rd.	-	-	208,000	-	-
104	8" New Zone 41 Water Main - Victoria St from Stevens Rd to Green Ln	-	-	149,500	-	-
105	8" New Zone 41 Water Main - Sequoia Dr from Badger Rd to Candlewood Rd	-	-	144,300	-	-
106	8" New Zone 41 Water Main - Arena Dr from Lester to 600 ft East	-	-	119,600	-	-
107	8" New Zone 40 Water Main - Eagleview Rd from Rosser to Soaring Rd.	-	-	115,700	-	-
108	8" New Zone 41 Water Main - Northside Dr from Flora to Rosser Rd.	-	-	68,900	-	-
109	8" New Zone 41 Water Main - Garland St from Willow Creek Rd to Moall Dr.	-	-	61,100	-	-
110	Water Model Update	-	-	-	301,600	-
111	Impact Fee Project (Impact - A)	-	-	-	195,000	-
		\$11,029,310	\$13,095,247	\$14,545,464	\$11,677,088	\$3,612,602

Wastewater



Wastewater Fund

Key Items, Issues, and Considerations

- ❑ Similar issues and considerations as those for the Water Fund
 - New restrictions on collection and use of impact fees
 - Maintaining scheduled implementation of necessary projects will require funding, in part, from rates
 - Federal and state regulatory requirement costs
- ❑ Implementation of the Wastewater Capital Program is lagging that of the Water CIP (Water Model and identified CIP were done first, and rates put in place to fund the necessary projects)
- ❑ Several major projects, to respond to new conditions and regulations (Airport Water Reclamation Facility) and proceed with long-deferred improvements (Sundog Trunk Main), will continue to dominate the Wastewater CIP

Everybody's Hometown

Wastewater Fund

	FY14	FY15	%
	Budget	Budget	Change
Revenues			
Wastewater Service Fees	\$ 9,600,000	\$ 10,037,000	4.6%
Wastewater Impact Fees	325,000	1,156,347	255.8%
Effluent Sales	599,000	599,000	0.0%
Interest Income	47,000	75,000	59.6%
Miscellaneous	27,000	30,800	14.1%
Total Revenues	<u>\$ 10,598,000</u>	<u>\$ 11,898,147</u>	12.3%
Other Funding Sources			
Debt Proceeds	<u>\$ 24,151,180</u>	<u>\$ 6,652,180</u>	-72.5%
Total Revenues and Other Sources	<u>\$ 34,749,180</u>	<u>\$ 18,550,327</u>	-46.6%
Expenditures			
Operating	\$ 5,286,146	\$ 5,821,137	10.1%
Debt Service	4,527,937	4,384,360	-3.2%
Capital Outlay/Projects	27,379,143	15,017,339	-45.2%
Total Expenditures	<u>\$ 37,193,226</u>	<u>\$ 25,222,836</u>	-32.2%
Ending Balance, 6/30			
Net Change in Fund Balance	\$ (2,444,046)	\$ (6,672,509)	
Fund Balance - Beginning	4,896,169	11,454,897	
Fund Balance - Ending	<u>\$ 2,452,123</u>	<u>\$ 4,782,388</u>	

Wastewater Fund Capital FY15

Page No.	Description	Budgeted Amount
114	Airport Phase 1 (3.75MG) Plant Process Expansion and Improvements (Impact - I)	\$ 6,652,180
115	Sundog Trunk Main Design and Construction (Impact - B)	2,670,286
116	Fluoride Reduction	1,550,000
117	Sewer Mainline Repl/Rehab	1,424,188
9	Park Ave Reconstruction	950,000
C/O	Motor Vehicle Replacements	350,000
118	Sundog Wastewater Treatment Plant Improvements	330,000
10	SR89 & Side Road Connector Roundabout	240,000
119	Capital Contingencies	176,000
120	Sundog WWTP Effluent Pond Maintenance	150,000
121	Lift Station Rehabilitation	111,000
122	Chemical Root Control	109,273
80	Telemetry (SCADA) System Install/Upgrade Program	75,000
7	Pavement Maintenance and Preservation	70,000
20	Watson and Willow Lake Enhancement Program (TMDL)	45,000
88	Maintenance Management	29,000
35	Trackit9 and GIS Software Upgrades	28,333
24	City Shop Underground Storage Tank (UST) Release Cleanup	23,602
18	Willis & Cortez Intersection Repairs	20,000
27	As-Built/ Mylar Scanning Project	10,477
42	Update of 2003 General Plan	3,000
	Total Wastewater Fund Capital/Projects	\$15,017,339

Wastewater Fund CIP FY16-20

Page		FY2016	FY2017	FY2018	FY2019	FY2020
No.	Description	Projected	Projected	Projected	Projected	Projected
115	Sundog Trunk Main Design and Construction (Impact - B)	\$4,108,989	\$ -	\$ -	\$ -	\$ -
117	Sewer Mainline Repl/Rehab	550,000	-	-	-	-
123	Sundog Digester Cleaning	328,000	-	-	-	-
25	Robinson Drive	200,000	-	-	-	-
119	Capital Contingencies	182,000	188,000	194,000	200,000	206,000
121	Lift Station Rehabilitation	115,000	119,000	123,000	127,000	131,000
122	Chemical Root Control	112,551	115,927	119,405	122,987	126,677
80	Telemetry (SCADA) System Install/Upgrade Program	78,000	81,000	-	-	-
20	Watson and Willow Lake Enhancement Program (TMDL)	45,000	45,000	45,000	45,000	-
42	Update of 2003 General Plan	2,000	-	-	-	-
124	42" Airport Trunk Sewer Upsize - Single Treatment Plant Scenario (Impact - A)	-	2,869,282	-	-	-
125	Granite Dells Development - New Lift Station (Impact - C)	-	2,340,000	-	-	-
126	30" Airport Trunk Sewer Upsize - Two Treatment Plant Scenario (Impact - I)	-	2,218,035	-	-	-
127	36" Airport Trunk Sewer Upsize - Single Treatment Plant Scenario (Impact - A)	-	788,320	-	-	-
128	24" Airport Trunk Sewer Upsize - Two Treatment Plant Scenario (Impact - I)	-	300,185	-	-	-
129	10" Granite Dells Development - New Sewer Mains (Impact - C)	-	270,442	-	-	-
130	12" Granite Dells Development - New Sewer Mains (Impact - C)	-	163,534	-	-	-



Wastewater Fund CIP FY16-20

Page		FY2016	FY2017	FY2018	FY2019	FY2020
No.	Description	Projected	Projected	Projected	Projected	Projected
131	15" Hassayampa Trunk Main - Upsize Josephine/Osburn (Impact - H)	\$ -	\$ -	\$ 574,635	\$ -	\$ -
132	15"Montezuma Trunk Main - Upsize Sewers (Impact - G)	-	-	448,712	-	-
133	15" Upsize sewers on Fifth St, Sixth St, Hillside Dr	-	-	371,414	-	-
134	8" Willow Creek - Upsize Sewers on Willow Creek, Rosser and Demerse	-	-	325,182	-	-
135	12"Hassayampa Trunk Main - Upsize Josephine/Osburn (Impact - H)	-	-	316,271	-	-
136	8" Hassayampa Trunk Main - Upsize Josephine/Osburn (Impact - H)	-	-	119,139	-	-
137	18" Upsize Sewers on Fifth St, Sixth St, Hillside Dr	-	-	110,971	-	-
138	8" City Lights - Replace 8" Gravity Sewer	-	-	108,394	-	-
139	10" Hassayampa Trunk Main - Upsize Josephine/Osburn (Impact - H)	-	-	95,713	-	-
140	8" Upsize Sewer on Sun Dr East of Scott Dr	-	-	26,757	-	-
141	Sundog Equalization Basin & Lift Station (Impact - B)	-	-	-	5,300,000	-
142	Sundog Collector/ Sundog Ranch Road (Storm Ranch) IGA (Impact)	-	-	-	395,000	-
143	Wastewater Collection Model Update (Impact - A)	-	-	-	200,000	-
144	10" Hassayampa - Upsize Thumb Butte Rd	-	-	-	125,008	-
145	8" Hassayampa - Upsize Meadowbrook Rd	-	-	-	21,068	-
		\$5,721,540	\$9,498,725	\$2,978,591	\$6,536,063	\$ 463,677



Solid Waste



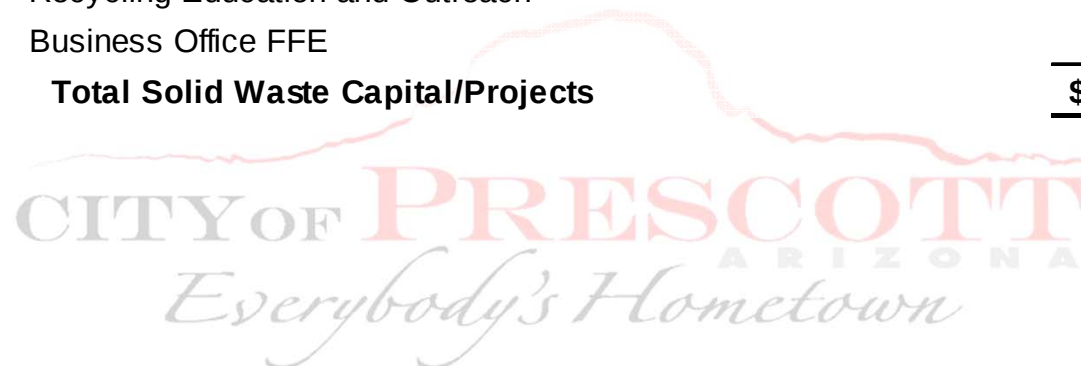
Solid Waste Fund

	FY14	FY15	%
	Budget	Budget	Change
Revenues			
Refuse Collection Fees	\$ 4,600,000	\$ 4,600,000	0.0%
Tipping Fees	1,240,000	1,240,000	0.0%
Landfill Closure Surcharge	120,000	118,500	-1.3%
Recycling Revenue	320,000	320,000	0.0%
Interest Income	75,000	75,000	0.0%
Miscellaneous	6,520	7,220	10.7%
Total Revenues	\$ 6,361,520	\$ 6,360,720	0.0%
Expenditures			
Operating	\$ 6,226,962	\$ 6,545,342	5.1%
Debt Service	116,426	116,311	-0.1%
Capital	2,185,270	2,474,270	13.2%
Total Expenditures	\$ 8,528,658	\$ 9,135,923	7.1%
Ending Balance, 6/30			
Net Change in Fund Balance	\$ (2,167,138)	\$ (2,775,203)	
Fund Balance - Beginning	7,283,321	6,826,572	
Fund Balance - Ending	\$ 5,116,183	\$ 4,051,369	

PRIMAVERA
Everybody's Hometown

Solid Waste Fund Capital FY15

<u>Page No.</u>	<u>Description</u>	<u>Budgeted Amount</u>
	<u>Vehicles</u>	
148	Automated Front Loader Replacement Truck, Vehicle # 1152	270,000
149	Automated Side Loader Replacement Truck, Vehicle #1084	270,000
150	Automated Side Loader Body, Vehicle #1321	120,000
	Total Vehicles	\$ 660,000
	<u>Projects</u>	
151	Landfill Cap Repair (Funded with Landfill Closure Surcharge)	\$ 1,000,000
152	Transfer Station Floor Repairs	250,000
22	Paving at Sundog Ranch Rd	228,270
153	Transfer Station Stand Alone Weigh Scale	150,000
31	Sundog Electrical Infrastructure and Security Lighting	75,000
154	HHW Collection Day 2015	66,000
155	Transfer Station Fee Booth Renovation	20,000
156	Recycling Education and Outreach	15,000
41	Business Office FFE	10,000
	Total Solid Waste Capital/Projects	\$ 1,814,270



Solid Waste CIP FY16-20

Page No.	Description	FY2016 Projected	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
157	FY16 Planned Vehicle Replacements	\$518,000	\$ -	\$ -	\$ -	\$ -
154	HHW Collection Day	66,000	66,000	66,000	66,000	66,000
22	Paving at Sundog Ranch Rd	50,000	50,000	-	-	-
156	Recycling Education and Outreach	20,000	20,000	20,000	20,000	20,000
158	FY17 Planned Vehicle Replacements	-	713,000	-	-	-
159	FY18 Planned Vehicle Replacements	-	-	488,000	-	-
160	FY19 Planned Vehicle Replacements	-	-	-	640,395	-
161	FY20 Planned Vehicle Replacements	-	-	-	-	668,400
		\$ 654,000	\$ 849,000	\$ 574,000	\$ 726,395	\$ 754,400



Internal Service Funds

	FY14 Budget	FY15 Budget	% Budget Change
Engineering Services			
Operating Expenditures	\$ 1,687,960	\$ 1,871,405	10.9%
Fleet Maintenance			
Operating Expenditures	1,935,859	1,952,940	0.9%
Vehicle Replacements	2,000,000	828,100	-58.6%
Debt Service	390,834	390,450	-0.1%
Capital	52,000	22,000	-57.7%
Self-Insurance			
Operating Expenditures	1,375,414	1,364,588	-0.8%
Facilities Maintenance			
Operating Expenditures	1,184,116	1,411,874	19.2%
Capital	143,468	56,502	-60.6%



Airport



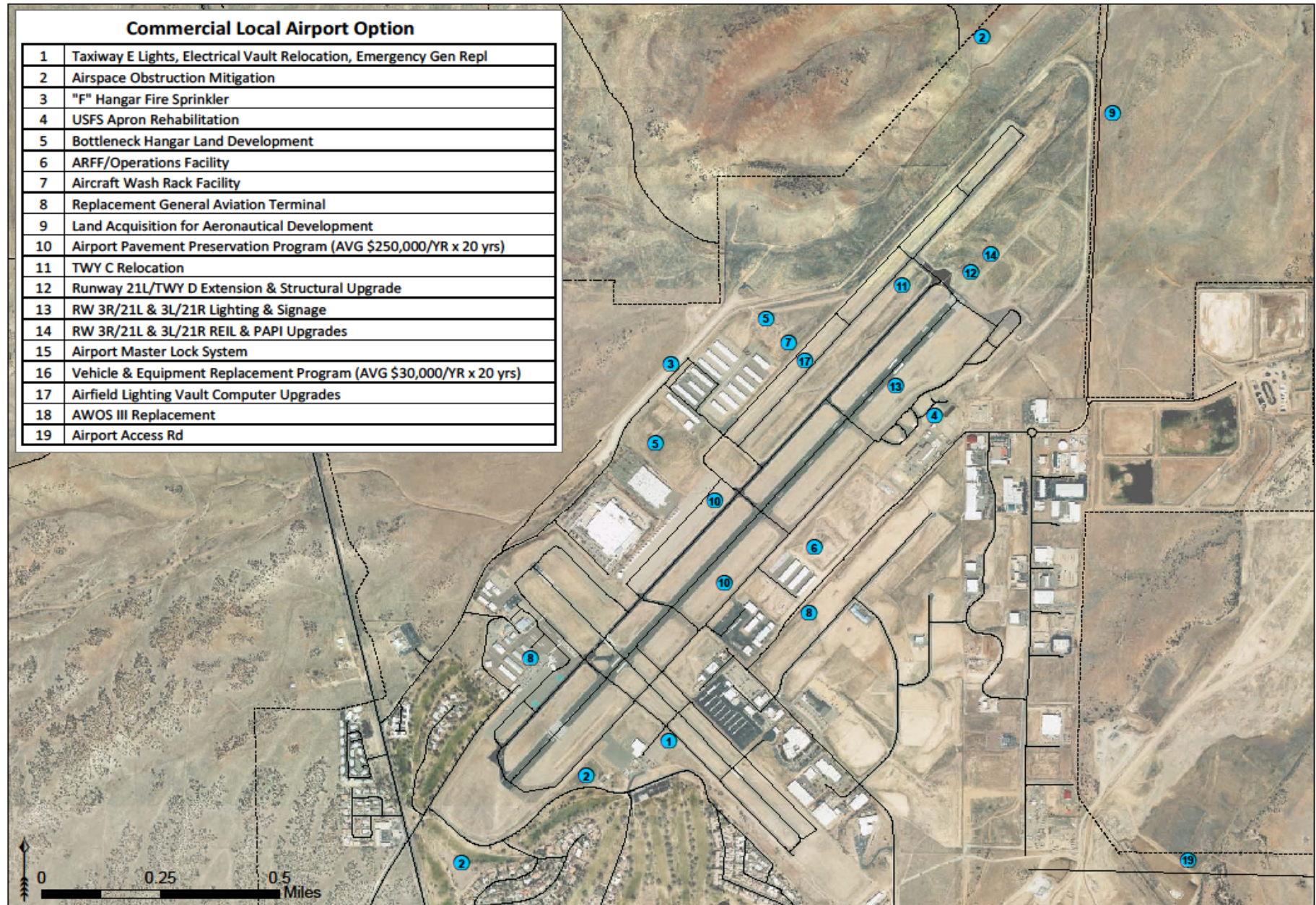
Commercial Local Airport - Capital Projects and Estimated Costs

PROJECT	ESTIMATED COST Design & Construct
Taxiway E Lights, Electrical Vault Relocation, Emergency Gen Repl	\$ 3,539,500
Airspace Obstruction Mitigation	\$ 400,000
"F" Hangar Fire Sprinkler	\$ 150,000
USFS Apron Rehabilitation	\$ 1,600,000
Bottleneck Hangar Land Development	\$ 1,000,000
ARFF/Operations Facility	\$ 3,000,000
Aircraft Wash Rack Facility	\$ 300,000
Replacement of General Aviation Terminal (including land)	\$ 4,000,000
Land Acquisition for Aeronautical Development	\$ 3,000,000
Airport Pavement Preservation Program (AVG \$250,000/YR x 20 yrs)*	\$ 5,000,000
TWY C Relocation	\$ 15,850,000
Runway 21L/TWY D Extension & Structural Upgrade (to 9,000')	\$ 13,000,000
RW 3R/21L & 3L/21R Lighting & Signage	\$ 3,500,000
RW 3R/21L & 3L/21R REIL & PAPI Upgrades	\$ 150,000
Airport Master Lock System	\$ 50,000
Vehicle & Equipment Replacement Program (AVG \$30,000/YR x 20 yrs)	\$ 600,000
Airfield Lighting Vault Computer Upgrades	\$ 25,000
RSAT Security Upgrades	\$ 1,700,000
AWOS III Replacement	\$ 300,000
Total Capital Project Investment	\$ 54,589,500
Local Share	\$ 4,877,238
Annual Avg. Expense (20-year)	\$ 384,670
Airport Access Road**	\$ 8,000,000

* Pavement Preservation Total City costs per year to include Airport Only, ADOT APMS and federally-funded projects

**Only applies if the terminal is moved to the southside. Not eligible for FAA/ADOT funding.

Commercial Local Airport Project Locations



Airport Fund

	FY14 Budget	FY15 Budget	% Change
Revenues			
Tie Down and Hangar Rentals	\$ 638,123	\$ 656,013	2.8%
Ground Rentals	390,856	480,500	22.9%
Facilities Rentals	177,185	190,141	7.3%
Fuel Flowage Fee	91,655	90,160	-1.6%
Landing Fees	31,012	23,500	-24.2%
Miscellaneous/Interest Earnings	31,827	29,508	-7.3%
Jet Fuel Tax	-	3,000	100.0%
Police - TSA Grant	51,100	51,000	-0.2%
Total Revenues	<u>\$ 1,411,758</u>	<u>\$ 1,523,822</u>	7.9%
Operating Expenditures			
Fire - ARFF	\$ 25,000	\$ 386,866	1447.5%
Police - TSA	96,100	96,100	0.0%
Terminal Operations	226,464	228,845	1.1%
Airside	384,495	388,538	1.1%
Landside	579,147	585,236	1.1%
Debt Service	148,440	-	-100.0%
Total Operating Expenditures	<u>\$ 1,459,646</u>	<u>\$ 1,685,586</u>	15.5%
Operating Loss	<u>\$ (47,888)</u>	<u>\$ (161,764)</u>	237.8%
Capital Expenditures			
Non-Grant Projects	\$ (255,166)	\$ (474,000)	85.8%
Grant Match	(340,399)	(245,000)	-28.0%
Total Cost of Capital	<u>\$ (595,565)</u>	<u>\$ (719,000)</u>	20.7%
Total Airport Shortfall	<u>\$ (643,453)</u>	<u>\$ (880,764)</u>	36.9%

Airport Fund – ARFF Breakdown

	FY14	FY15	%
	Budget	Budget	Change
ARFF Personnel Costs	\$ -	\$ 357,166	100.0%
ARFF Training	25,000	29,700	18.8%
Total ARFF Costs	\$ 25,000	\$ 386,866	1447.5%
Cost Previously Paid by General Fund		\$ 386,866	
Airport Operating Subsidy Needed		(161,764)	
Net Change to General Fund		\$ 225,102	



Airport City Funded Capital Outlay/Projects FY15

Page No.	Description	FY2015 Request
169	"F" Hangar Fire Sprinkler System Repairs	165,000
170	Airport Pavement Preservation Program - City	150,000
171	Terminal Restaurant Upgrades	55,000
172	Airport Master Lock System	25,000
173	Airfield Lighting Vault Computer Upgrades	25,000
174	Airport Vehicle & Equipment Replacement Program	25,000
175	Terminal Bathroom Renovations	15,000
176	Radios	9,000
177	Office Furniture - Admin Offices	5,000
Total City Funded Projects		\$ 474,000



Airport Grant Funded Capital Outlay/Projects FY15

Page No.	Description	FY2015 Request	Federal Grant Share	State Grant Share	City Share
178	USFS Apron Rehabilitation	\$ 1,600,000	-	1,440,000	160,000
179	ARFF Vehicle	1,000,000	950,000	25,000	25,000
180	Airspace Obstruction Mitigation	400,000	380,000	10,000	10,000
181	TWY E Lights, Electrical Vault Relocation	300,000	-	270,000	30,000
182	RW 3R/21L & 3L/21R Lighting, Signage	125,000	-	112,500	12,500
183	RW 3R/21L & 3L/21R REIL & PAPI Upgrades	75,000	-	67,500	7,500
Total Grant Projects		\$ 3,500,000	\$ 1,330,000	\$ 1,925,000	\$ 245,000



Airport CIP FY16-20

Page No.	Description	FY2016 Projected	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
	<u>Funded by City Only</u>					
184	Bottleneck Hangar Land Development (Funded by ADOT Loan)	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
172	Airport Master Lock System	25,000	-	-	-	-
174	Airport Vehicle & Equipment Replacement Program	-	-	200,000	175,000	40,000
170	Airport Pavement Preservation Program - City	-	-	150,000	150,000	150,000
	Sub-Total City Only Projects	\$ 1,025,000	\$ -	\$ 350,000	\$ 325,000	\$ 190,000
	<u>Grant Projects</u>					
181	TWY E Lights, Electrical Vault Relocation	\$ 3,539,500	\$ -	\$ -	\$ -	\$ -
185	Airport Pavement Preservation Program - FAA & ADOT	1,531,234	3,480,399	-	-	-
186	Runway 12-30 Relocation	650,000	3,250,000	3,250,000	-	-
182	RW 3R/21L & 3L/21R Lighting, Signage	600,000	1,638,852	-	-	-
187	ARFF/Operations Facility	500,000	7,000,000	-	-	-
183	RW 3R/21L & 3L/21R REIL & PAPI Upgrades	450,000	-	-	-	-
188	Aircraft Wash Rack Facility	300,000	-	-	-	-
189	Replacement Airline Terminal	250,000	700,000	700,000	5,000,000	13,306,650
190	Air Service Development Consultant	200,000	-	-	-	-
191	RSAT Security Upgrades	157,895	1,500,000	-	-	-
192	Land Acquisition for Aeronautical Development		195,000	857,500	328,648	980,000
193	RWY 21L/TWY D Extension & Structural Upgrade		125,000	2,537,500	-	-
194	New Airport Traffic Control Tower (ATCT)	-	-	150,000	500,000	13,434,482
195	Airport Master Plan Upgrade	-	-	-	250,000	-
	Sub-Total Grant Projects	\$ 8,178,629	\$17,889,251	\$ 7,495,000	\$ 6,078,648	\$27,721,132
	Less Federal Share	5,250,025	11,942,500	6,931,250	4,424,716	22,311,522
	Less State Share	2,524,296	5,098,076	204,875	276,966	1,241,074
	Sub-Total City Share of Grant Projects	\$ 404,308	\$ 848,675	\$ 358,875	\$ 1,376,966	\$ 4,168,537
	Total City Cost of Capital/Projects	\$ 1,429,308	\$ 848,675	\$ 708,875	\$ 1,701,966	\$ 4,358,537

General Fund Summary

	FY15 Budget	
	Presented	FY15
	on 5/15/14	Budget
General Fund Operations		
Revenues	\$ 32,452,139	\$ 32,452,139
Transfers In - Bed Tax (Parking Garage)	20,000	20,000
Total Revenues/Transfers In	32,472,139	32,472,139
Operating Expenditures	31,906,718	31,906,718
Operating Income	565,421	565,421
Capital Expenditures and Transfers Out		
Capital Expenditures	1,857,571	1,857,571
Transfers Out		
Airport Operations	TBD	161,764
Governmental Grant Operations	925,068	925,068
Total Operating Transfers	925,068	1,086,832
Airport Capital	TBD	474,000
Airport Capital Grant Match	TBD	245,000
Total Capital Transfers	-	719,000
Total Capital and Transfers Out	2,782,639	3,663,403
Net Change in Fund Balance	(2,217,218)	(3,097,982)
Fund Balance - Beginning	24,046,518	24,046,518
Fund Balance - Ending	\$ 21,829,299	\$ 20,948,535
Ending Balance - Detail		
Reserve Policy	\$ 6,490,428	\$ 6,490,428
Retirement Reserve	2,839,632	2,839,632
Internal Loan	5,630,198	5,630,198
ED Reserve	384,000	-
Unassigned	6,485,041	5,988,277

Total City Operating Budget

	FY14	FY15	%
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>
General Fund	\$ 30,726,547	\$31,906,718	3.8%
Water	10,452,658	10,939,167	4.7%
Wastewater	9,814,083	10,205,497	4.0%
Streets	7,516,265	7,610,437	1.3%
Internal Service Funds	6,574,183	7,381,707	12.3%
Solid Waste/Transfer Station	6,343,388	6,661,653	5.0%
Golf Course	2,887,860	3,231,577	11.9%
Airport	1,459,646	1,685,586	15.5%
Debt Service	565,734	193,862	-65.7%
	<u>\$ 76,340,364</u>	<u>\$ 79,816,204</u>	4.6%



Total City Budget

	FY14	FY15	%
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>
Operating Expenditures	\$ 76,340,364	\$ 79,816,204	4.6%
Debt Refunding	11,000,000	-	-100.0%
Capital Outlay/Projects	85,783,247	90,133,868	5.1%
Total	<u>\$ 173,123,611</u>	<u>\$ 169,950,072</u>	-1.8%



Total City Budget

	FY2014 Budget	FY2015 Budget	% Change
Revenues			
General Fund	\$ 31,152,384	\$ 32,452,139	4.2%
Streets	18,517,205	20,637,455	11.5%
Impact Fees	439,909	144,878	-67.1%
Transient Lodging	601,500	632,000	5.1%
Grants	5,276,163	5,263,039	-0.2%
Expendable Trust Funds	6,000	7,000	16.7%
Debt Service (GO/Spec. Asses.)	576,734	91,062	-84.2%
Water	18,155,875	18,403,223	1.4%
Wastewater	10,598,000	11,898,147	12.3%
Solid Waste/Transfer Station	6,361,520	6,360,720	0.0%
Airport	3,162,259	4,778,822	51.1%
Golf Course	2,709,500	3,231,577	19.3%
Internal Service Funds	6,163,913	5,791,059	-6.0%
Total Revenues	<u>\$ 103,720,962</u>	<u>\$ 109,691,121</u>	5.8%
Debt Proceeds			
WIFA Loans	\$ 24,151,180	\$ 6,652,180	-72.5%
Debt Refunding	11,000,000	-	-100.0%
Total Debt Issues	<u>\$ 35,151,180</u>	<u>\$ 6,652,180</u>	-81.1%
Total Revenues and Debt Proceeds	<u>138,872,142</u>	<u>116,343,301</u>	-16.2%
Total Expenditures	<u>173,123,611</u>	<u>169,950,072</u>	-1.8%
Net Change in Fund Balance	<u>\$ (34,251,469)</u>	<u>\$ (53,606,771)</u>	
Fund Balance - Beginning	<u>110,881,299</u>	<u>139,607,558</u>	
Fund Balance - Ending	<u>\$ 76,629,830</u>	<u>\$ 86,000,787</u>	

Policy Items for Further Discussion in FY15

- ☐ Assured Funding for Public Safety and Community Quality of Life Programs and Amenities (sales tax increment or public safety tax if enabled by the Legislature)
- ☐ Streets Sales Tax (consider raising to 1% from the 0.75% rate that will become effective 1-1-16)
- ☐ Business License
- ☐ BBB Tax



Upcoming Budget Process Steps

June 10, 2014	Tentative budget adoption Publishing of tentative budget
June 24, 2014	Public hearing on budget
June 24, 2014	Public hearing for truth in taxation
June 24, 2014	Roll call vote for primary property tax increase
June 24, 2014	Adoption of Final Budget by Council (separate meeting)
July 8, 2014	Adopt Property Tax Levies

